IV. Attachments

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Reference	Description
Attachment 1	FY2021 Medicare Cost Report Package

[This Attachment contains proprietary, competitively sensitive information redacted from the public version.]

FILED UNDER SEAL

Reference	Description
Attachment 2	Service Line Summary

Clinical Service Line	Tom Green	Howard	Crockett
Ambulatory Surgery	✓		
Allergy & Immunology	✓		
Anesthesiology	✓		
Behavioral Health	✓		
Cardiology	✓		
Cardiovascular Surgery	✓		
Dermatology	✓		
Endocrinology & Diabetes Care	✓		
Emergency Services	✓		
Ear, Nose & Throat	✓		
Family Practice	✓	✓	✓
Gastroenterology	✓		
Home Health	✓		
Hospital Medicine	✓		
Imaging & Radiology	✓		
Infusion Services	✓		
Internal Medicine	✓		
Laboratory	✓		
Neurology	✓		
Neurotherapy	✓		
Occupational Medicine	✓		
Orthopedics	✓		
Pain Management	✓		
Palliative Care	✓		
Pathology	√		
Pediatrics	✓		
Pharmacy	✓		
Pulmonary Rehabilitation	✓		
Rheumatology	√		
Skilled Nursing	✓		
Sleep Center	√		
Speech Therapy	✓		
Sports Medicine	√		
Stroke Medicine	√		
Surgery	√		
Telemedicine	√		
Trauma Services	√		
Urgent Care	√		
<u> </u>			

Urology	✓	
Weight Loss	✓	
Women's Health	✓	
Wound Care	✓	

^{√ -} Service Line Present at Location

Reference	Description
Attachment 3	Listing of Open Positions

Posting Title	Requisition Number	Department	Posted Date
ASSISTANT DIRECTOR	8025	MARKETING	2/15/2022
CASE MANAGER I	8365	CASE MANAGEMENT	3/25/2022
CENTRAL SCHEDULING SPECIALIST	8216	CENTRAL SCHEDULING	3/19/2022
CENTRAL SCHEDULING SPECIALIST	8217	CENTRAL SCHEDULING	3/19/2022
CERTIFIED NURSING ASSISTANT	7860	4 SOUTH STEP-DOWN UNIT	1/28/2022
CERTIFIED NURSING ASSISTANT	7899	FLOAT POOL	1/28/2022
CERTIFIED NURSING ASSISTANT	8040	MED SURG SOUTH	2/15/2022
CERTIFIED NURSING ASSISTANT	7830	MED SURG SOUTH	2/24/2022
CERTIFIED NURSING ASSISTANT	8086	SNF	3/15/2022
CERTIFIED RESPIRATORY THERAPIST	7849	CARDIO SVCS	1/21/2022
CLINICAL SUPERVISOR	7824	RMO	1/21/2022
CLINICAL SUPERVISOR	8179	RMO	3/7/2022
CMA, TCA - SMM	8121	PEDIATRICS-SMM	2/24/2022
ECHO VASCULAR TECH	6417	ECHOCARDIOGRAPHY SCS SOUTH	1/3/2022
ECHO VASCULAR TECH	8292	ECHO-VASCULAR - MAGDALEN	3/18/2022
ENVIRONMENTAL SERVICES AIDE II	7997	ENVIR SERV - HK	2/9/2022
ENVIRONMENTAL SERVICES AIDE II	5272	ENVIR SERV - HK	3/9/2022
ENVIRONMENTAL SERVICES AIDE II	3426	ENVIR SERV - HK	3/9/2022
ENVIRONMENTAL SERVICES AIDE II	8188	ENVIR SERV - HK	3/10/2022
ENVIRONMENTAL SERVICES AIDE II	8375	ENVIR SERV - HK	3/30/2022
ENVIRONMENTAL SERVICES AIDE III	8348	ENVIR SERV - HK	3/23/2022
ENVIRONMENTAL SERVICES AIDE III	8352	ENVIR SERV - HK	3/23/2022
FOOD SERVICE WORKER II	8206	FOOD SERVICE	3/14/2022
INSURANCE AUTH/PATIENT REG SPL	8320	ER REGISTRATION	3/16/2022
INSURANCE AUTH/PATIENT REG SPL	8235	ER REGISTRATION	3/18/2022
INSURANCE AUTH/PATIENT REG SPL	8237	ER REGISTRATION	3/18/2022
INSURANCE AUTH/PATIENT REG SPL	8238	ER REGISTRATION	3/18/2022
INSURANCE AUTH/PATIENT REG SPL	8240	ER REGISTRATION	3/18/2022
INSURANCE AUTH/PATIENT REG SPL	8241	ER REGISTRATION	3/18/2022
INSURANCE AUTH/PATIENT REG SPL	8233	PATIENT REGISTRATION	3/19/2022
INSURANCE BILLING ASST- SMM	8156	BUSINESS OFFICE-SMM	3/7/2022
LACTATION CONSULTANT II	7804	PERINATAL SUPPORT SERVICES	1/14/2022
LICENSED VOCATIONAL NURSE - SMM	7958	URGENT CARE NORTH-SMM	2/9/2022
LICENSED VOCATIONAL NURSE - SMM	8093	BOUISSEY, SHERRIE - SMM	2/21/2022
MANAGER	7810	SHANNON CARE COORD	1/14/2022
MEDICAL ASSISTANT - SMM	8165	OJEDA-MELENDEZ, WILLIBALDO - SMM	3/7/2022
MEDICAL ASSISTANT - SMM	8333	OBGYN-SOUTH - SMM	3/23/2022
MEDICAL ASSISTANT - SMM	8354	URGENT CARE NORTH-SMM	3/25/2022
MEDICAL TECHNOLOGIST	7703	LABORATORY	1/3/2022
MEDICAL TECHNOLOGIST	8044	LABORATORY	2/15/2022
MONITOR TECH	7751	TELEMETRY WARROOM	1/4/2022
NETWORK TECHNICIAN	8003	INFORMATION SERVICES	2/8/2022
NURSING ASSISTANT	7967	6 NORTH	2/8/2022
NURSING ASSISTANT	7970	6 NORTH	2/8/2022
NURSING ASSISTANT	7791	MED SURG SOUTH	2/15/2022
NURSING ASSISTANT	8178	5 SOUTH	3/7/2022
NURSING ASSISTANT	8200	6 NORTH	3/18/2022
NURSING ASSISTANT	8203	6 NORTH	3/18/2022
NURSING ASSISTANT	8225	6 NORTH	3/18/2022
NURSING ASSISTANT	8351	MED SURG SOUTH	3/31/2022
NURSING ASSISTANT UNIT SECRETARY	7794	MED SURG SOUTH	1/5/2022
NURSING ASSISTANT UNIT SECRETARY	7990	4 NORTH STEP DOWN	2/10/2022
NURSING ASSISTANT UNIT SECRETARY	8134	ICU	3/7/2022
OFFICE ASSISTANT	8050	RADIOLOGY SUPPORT	2/15/2022
PATIENT EXPERIENCE REPRESENTATIVE - SMM	8058	BIG SPRING FAM. PRACTICE-SMM	2/15/2022
PATIENT REGISTRATION SPECIALIST	8075	PATIENT REGISTRATION	3/7/2022
PATIENT REGISTRATION SPECIALIST	8181	PATIENT REGISTRATION	3/7/2022
PATIENT REGISTRATION SPECIALIST	8242	ER REGISTRATION	3/16/2022
PATIENT REGISTRATION SPECIALIST	8220	PATIENT REGISTRATION	3/18/2022
PATIENT REGISTRATION SPECIALIST	8234	PATIENT REGISTRATION	3/18/2022
PATIENT REGISTRATION SPECIALIST	8218	PATIENT REGISTRATION	3/19/2022
PATIENT REGISTRATION SPECIALIST	8219	PATIENT REGISTRATION	3/19/2022
	8289	PHARMACY	3/18/2022
PHARMACIST	8289	FHARWACI	3/16/2022

PHARMACY ASSISTANT	8314	PHARMACY	3/18/2022
PHARMACY TECH III - BUYER	7719	PHARMACY	1/4/2022
PHARMACY TECHNICIAN I	5881	PHARMACY	1/5/2022
PHARMACY TECHNICIAN II	8106	PHARMACY - SOUTH	3/7/2022
PHYSICAL THERAPIST	6349	PHYSICAL MEDICINE	1/3/2022
PHYSICAL THERAPIST	7947	PHYSICAL MEDICINE	2/8/2022
RADIOGRAPHER I	8263	DIAGNOSTIC RADIOLOGY	3/25/2022
RADIOGRAPHER I	8334	DIAGNOSTIC RADIOLOGY	3/25/2022
RADIOGRAPHER II	8336	DIAGNOSTIC RADIOLOGY	3/25/2022
RADIOLOGIC TECH - SMM	7707	RADIOLOGY-SMM	1/17/2022
RADIOLOGIC TECH - SMM	8007	RADIOLOGY-SMM	2/9/2022
RADIOLOGIC TECH - SMM	8125	RADIOLOGY-SMM	2/28/2022
REGISTERED DIETITIAN I	7847	FOOD SERVICE	1/21/2022
REGISTERED NURSE	7717	4 SOUTH STEP-DOWN UNIT	1/4/2022
REGISTERED NURSE	7507	SURGERY SVCS	1/7/2022
REGISTERED NURSE	7515	SURGERY SVCS	1/7/2022
REGISTERED NURSE	7855	MED SURG SOUTH	1/18/2022
REGISTERED NURSE	7883	SURGERY SVCS	1/21/2022
REGISTERED NURSE	7885	SURGERY SVCS	1/21/2022
REGISTERED NURSE	7886	NEO-NATAL ICU - SOUTH	1/31/2022
REGISTERED NURSE	7894	EMERGENCY ROOM - SOUTH	1/31/2022
REGISTERED NURSE	7895	EMERGENCY ROOM - SOUTH	1/31/2022
REGISTERED NURSE	7896	EMERGENCY ROOM - SOUTH	1/31/2022
REGISTERED NURSE	7983	ICU	2/10/2022
REGISTERED NURSE	7984	ICU	2/10/2022
REGISTERED NURSE	8045	FLOAT POOL	2/15/2022
REGISTERED NURSE	8052	5 SOUTH	2/15/2022
REGISTERED NURSE	7913	4 SOUTH STEP-DOWN UNIT	2/15/2022
REGISTERED NURSE	8002	OBSTETRICS/GYNECOLOGY - SOUTH	2/24/2022
REGISTERED NORSE	8067	L&D - SOUTH	2/24/2022
REGISTERED NURSE	8068	L&D - SOUTH	2/24/2022
REGISTERED NURSE	8078	5 SOUTH	2/24/2022
REGISTERED NURSE	8079	5 SOUTH	2/24/2022
REGISTERED NURSE	8082	ICU-PCU SOUTH	2/24/2022
REGISTERED NURSE	8083	ICU-PCU SOUTH	2/24/2022
REGISTERED NURSE	8084	ICU-PCU SOUTH	2/24/2022
REGISTERED NORSE	8085	ICU-PCU SOUTH	2/24/2022
REGISTERED NURSE	8159	4 SOUTH STEP-DOWN UNIT	3/7/2022
REGISTERED NURSE	8177	5 SOUTH	
REGISTERED NURSE	8166	PACU	3/7/2022 3/8/2022
REGISTERED NURSE	8268	FLOAT POOL	3/18/2022
REGISTERED NORSE	8269	FLOAT POOL	3/18/2022
			- 1 1
REGISTERED NURSE REGISTERED NURSE	8270 8272	FLOAT POOL FLOAT POOL	3/18/2022 3/18/2022
	8303	MED SURG SOUTH	
REGISTERED NURSE REGISTERED NURSE	8308	SURGERY SVCS	3/18/2022 3/18/2022
REGISTERED NURSE	8319	ASC - SOUTH	3/24/2022
REGISTERED NURSE	8302	ICU-PCU SOUTH	3/25/2022
REGISTERED NURSE	8360	AIR AMBULANCE	3/31/2022
	7902		2/9/2022
REGISTERED NURSE - SMM		HOHENSEE, MELISSA-SMM SHANNON NURSE REG	
REGISTRY AIDE TECH	8318		3/18/2022
RESPONSIBLE COLLECTER - SMM	8033	BUSINESS OFFICE-SMM	2/15/2022
SOCIAL WORKER I	7909	SHANNON CARE COORD	1/28/2022
CLIDCICAL TECH II		SURGERY SVCS	1/7/2022
SURGICAL TECH II	7509		
SURGICAL TECH II	7511	SURGERY SVCS	1/7/2022
SURGICAL TECH II SURGICAL TECH II	7511 8276	SURGERY SVCS SURGERY SVCS	1/7/2022 3/18/2022
SURGICAL TECH II SURGICAL TECH II TEAM CARE ASSISTANT - SMM	7511 8276 7783	SURGERY SVCS SURGERY SVCS DUARTE-SMM	1/7/2022 3/18/2022 1/7/2022
SURGICAL TECH II SURGICAL TECH II	7511 8276	SURGERY SVCS SURGERY SVCS	1/7/2022 3/18/2022

Reference	Description
Attachment 4	COPA Meeting Minutes

Operations Committee, a subcommittee of the Shannon Board of Directors met on February 1, 2022. The following excerpt is from the minutes regarding COPA.

Shane presented a COPA update. The Q3 (July-September 2021) and annual report was submitted to HHSC on October 4, 2021. The Q3 report included information related to the public hearing and the routine quarterly reporting information. The Q4 (October-December 2021) report was submitted to HHSC on December 31, 2021.