State Hospitals Overview

- 9 State Hospitals
- 1 Psychiatric Residential Treatment Center for Youth
- 1 psychiatric hospital owned by HHSC and operated by UT Health Houston
- 1 Outpatient Clinic
- Contracted beds at 3 facilities
- 1 psychiatric hospital in design phase
State Hospitals: Overview

Primary Functions

• Adult psychiatric inpatient treatment
• Competency restoration for individuals found incompetent to stand trial
• Psychiatric services for individuals found not guilty by reason of insanity (NGRI)
• Child & adolescent psychiatric inpatient treatment
• Geropsychiatric services
State Hospitals: Challenges

- Changing population and budget: 65% of current admissions are forensic
  - This shift decreases the amount of third-party revenue for state hospitals
- Currently serving approximately 1,500 individuals
State Hospitals: Challenges

• Workforce
  ➢ Number of staff positive for COVID reached 807 in January 2022, during the Delta variant surge
  ➢ Filled positions pre-pandemic: 7,384
  ➢ Filled positions as of June 2022: 6,023

• Capacity
  ➢ State Hospitals functioning at reduced capacity – 700+ beds offline
Recruitment & Retention Efforts

Recruitment

• As of May 2022, the Health and Specialty Care System (HSCS) has given out over 760 recruitment bonuses to newly hired State Hospital staff, including:
   Registered Nurses (RNs)
   Licensed Vocational Nurses (LVNs)
   Psychiatric Nursing Assistants (PNAs)
Recruitment & Retention Efforts

Retention

• One-time merit bonuses
  ➢ December 2020: approximately $11M
  ➢ March 2021: approximately $1.3M

• Salary increases for filled positions at the facility level and corresponding increases to salaries for unfilled/posted positions in March 2022
  ➢ FY 2022 estimate: $11.4M
  ➢ FY 2023 estimate: $22.7M
Recruitment & Retention Efforts

• Beginning to see an increase in number of applicants
• Fill rate beginning to show signs of stabilization
# State Hospitals: Capacity

<table>
<thead>
<tr>
<th>State Operated</th>
<th>Funded Beds</th>
<th>Online Beds</th>
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<tbody>
<tr>
<td>Austin State Hospital</td>
<td>263</td>
<td>170</td>
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<tr>
<td>Big Spring State Hospital</td>
<td>144</td>
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<tr>
<td>El Paso Psychiatric Center</td>
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<td>Kerrville State Hospital</td>
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<td>North Texas State Hospital – Wichita Falls</td>
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<td>North Texas State Hospital – Vernon</td>
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<td>North Texas State Hospital – Vernon South</td>
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<td>Rio Grande State Center</td>
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<td>Rusk State Hospital</td>
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<td>San Antonio State Hospital</td>
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<td>Terrell State Hospital</td>
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<td>Waco Center for Youth</td>
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<table>
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<th>Partner Operated</th>
<th>Funded Beds</th>
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<tr>
<td>John S. Dunn Behavioral Health Sciences Center</td>
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<td>Montgomery County Mental Health Treatment Facility</td>
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<td>Palestine Regional Hospital</td>
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<td>University of Texas HealthNorth East</td>
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<tr>
<td>University of Texas Southwestern*</td>
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</tr>
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State Hospital Construction

**Austin SH Replacement**
Construction Start: October 2019 | Expected Open: November 2023
- Maintenance department, kitchen, and laundry relocated to renovated buildings
- Scheduled demolition of vacant buildings complete
- New warehouse building is complete and operational
- Warm Shell and Hospital Completion Package in progress
- Interior framing, electrical, and mechanical rough end installation in progress
- Furniture, Furnishings, and Equipment (FFE) Package in procurement phase

**San Antonio SH Replacement**
Construction Start: April 2020 | Expected Open: January 2024
- Construction of Warm Shell and Hospital Completion in progress
- Exterior and roofing progressing in all areas
- Interior framing, electrical, and mechanical work progressing per schedule
- Furniture, Furnishings and Equipment (FFE) Package in final design phase
State Hospital Construction

**Kerrville SH Renovation**
New 70-bed MSU | Estimated Move in: July 2022
- Project nearing substantial completion

**Rusk SH Replacement**
Replace 200 beds, expand Maximum Security Unit | Move-in May 2023
- Interior framing at 70% complete
- Exterior sheathing at 95%; brick at 50%; roofing at 70%
- Mechanical / Electrical rough-in at 50%

**San Antonio SH Renovation**
New 40-bed unit | Complete

**John S. Dunn Behavioral Sciences Center – Houston**
264 bed hospital | Complete
State Hospital Construction

Dallas - Fort Worth Area

• Only metro area without a state hospital
• University of Texas Southwestern Medical Center partnership
• Modern 300-bed hospital
• 87th Regular Legislature appropriated funds for planning and land acquisition
• 87th Legislature, Third Called Session appropriated funds for construction
Forensic Waitlist

• Waiting lists for inpatient competency restoration exist across the country. This is a multi-system and multi-factor challenge that concerns state and local governments, as well as the judiciary.

• In 2019, HHSC implemented initiatives which decreased the size of the State Hospital forensic waitlist down to 883* individuals. However, in March 2020, when the COVID-19 pandemic arrived in Texas, the waitlist began to grow and is now at approximately 2,400* individuals.
Maximum Security (MSU) Waitlist

As of May 2022, 885 people were waiting for a maximum-security bed.

Since FY 22, HHSC reviewed 614 cases to determine if the individual could be served in a non-maximum-security setting. Of these cases, 72 individuals were waived to a non-maximum-security bed.
As of May 2022, 1,470 people were waiting for a non-maximum-security forensic bed.
Initiatives

Jail In-Reach

- Learning collaborative to support coordination and collaboration across the forensic mental health system, provide consultation to jail psychiatric providers, and provide competency re-evaluations for those waiting in jail for admission to State Hospitals
- Goal: reduce the forensic waitlist

Step-Down Pilots

- Pilot that includes four step-down homes that have served 25 individuals since it began
- Goal: transition state hospital patients who have had challenges transitioning to the community

Competency Restoration Standardization

- Developing a simplified and standardized competency restoration curriculum, a library of training activities and resources, a patient study guide and workbook, and a train-the-trainer workshop to be used across all State Hospitals
- Goal: improve treatment efficiencies and patient movement through the competency restoration process