

Texas Health & Human Services Medicaid & CHIP Services
Non-Medical Drivers of Health Action Plan

Priorities



Goals



A) Build data infrastructure for statewide quality measurement and evaluation



B) Coordinate services and existing pathways throughout the delivery system



C) Develop policies and programs that incentivize MCOs and providers to identify and address health-related social needs while containing costs



D) Foster opportunities for collaboration with key partners

Definitions

Non-medical drivers of health

(NMDOH) are "the conditions in the place where people live, learn, work, and play that affect a wide range of health risks and outcomes."

Health-related social needs

(HRSN) are "the individual-level, adverse social conditions that can negatively impact a person's health or health care."

Texas' definition of NMDOH is adapted from the [CDC](#) and the definition of HRSN comes from [CMS](#)

Detailed Action Plan

This plan outlines goals and actions to guide Medicaid and CHIP Services in advancing quality while demonstrating cost containment.



Goal A: Build Medicaid NMDOH data infrastructure for statewide quality measurement and evaluation

Action	SFY
A.1) Recommend a set of food insecurity measures and clinical quality measures for HHS, MCOs, and providers to use for quality programs and evaluation purposes. Include measure specifications, screening questions/tools, target population, demographic stratifications, and other data elements.	'22-'23
A.2) Identify and implement a strategy for collecting Medicaid member-level food insecurity data. May leverage existing HHS or MCO processes to screen members for food insecurity.	'23-'24
A.3) Evaluate statewide trends on the impact of addressing food insecurity from strategies in B.1 and B.2 on clinical quality measures and progress on promoting health equity among beneficiaries	'24-'25

A.4) No later than SFY25, MCS will develop actions like A1 – A3 for housing and transportation.



Goal B: Coordinate services and existing pathways throughout the delivery system to address food insecurity, housing, and transportation for Texas Medicaid beneficiaries

Action	SFY
B.1) Identify and facilitate strategic partnerships and a systematic approach for MCOs, providers, and community-based organizations (CBOs) to coordinate their service delivery models and referral systems to address identified food insecurity among Medicaid beneficiaries	'22-'24
B.2) Identify options to assess and enhance the impact of SNAP benefits and WIC resources to address identified food insecurity among Medicaid beneficiaries	'23-'25
B.3) Assess and enhance the impact of the 2-1-1 system on the HRSNs of Medicaid beneficiaries	'23-'25

B.4) No later than SFY25, MCS will develop actions like B1 – B3 for housing and transportation.



Goal C: Develop policies and/or programs to incentivize MCOs and providers to identify and address food insecurity, housing, and transportation for Medicaid beneficiaries while demonstrating cost containment

Action	SFY
C.1) Propose and develop policies to reimburse Medicaid providers for completing recommended NMDOH screenings and follow-up actions (e.g., referrals or connections to resources) for Medicaid beneficiaries.	'22-'24
C.2) Develop and implement MCO incentives or requirements for NMDOH into existing initiatives, such as Performance Improvement Projects, recommended Value-Based Payment models, Pay-for-Quality metrics, Quality Improvement costs, and In-Lieu-of Services	'22-'25
C.3) Incorporate and standardize recommended NMDOH measures and clinical quality measures from A.1 in MCO and provider incentive programs	'23-'24
C.4) Explore statutory authorities to test health care delivery models for managed care (e.g., accountable care and population health approaches) and financial models (e.g., social risk-adjusted capitation)	'24-'25


































Goal D: Foster opportunities for collaboration with partners internal and external to Health & Human Services (HHS)

Action	SFY
D.1) Sustain and strengthen an internal workgroup of NMDOH subject matter experts across the HHS agency to share best practices and collaborate	'22-'25
D.2) Sustain and expand external workgroups or learning collaboratives with key stakeholders (including MCOs, providers, CBOs, other state Medicaid agencies, and CMS) to share best practices and collaborate	'22-'25
D.3) Strengthen or establish a stakeholder engagement process with Medicaid beneficiaries to solicit feedback and inform NMDOH policy and program development with an understanding of the needs and experiences of the people served by MCS	'23-'25

MCS NMDOH Action Plan Timeline

Although some actions will initially focus on food insecurity to leverage existing projects in progress, they will be expanded to include housing and transportation in future years.

Actions Brief Description	SFY22	SFY23	SFY24	SFY25	Priority
A1. Recommended measures & screening tools	X	X			
B1. Facilitate MCO, provider & CBO Coordination	X	X	X		
C1. Provider reimbursement options	X	X	X		  
C2. Incentives or requirements for MCOs	X	X	X	X	  
D1. Internal HHS workgroup	X	X	X	X	  
D2. External workgroups & collaboratives	X	X	X	X	  
A2. Data collection strategy		X	X		
C3. Build measures into existing programs		X	X		  
B2. Assess & Enhance SNAP & WIC		X	X	X	
B3. Assess & Enhance 2-1-1		X	X	X	  
D3. Medicaid beneficiary engagement		X	X	X	  
A3. Monitor trends			X	X	
C4. Explore new care delivery and financial models			X	X	  
A4. Expand data infrastructure focus				X	 
B4. Expand coordination focus				X	