

IV. Attachments

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| Reference | Description |
|--------------|-------------------------------------|
| Attachment 1 | FY2019 Medicare Cost Report Package |

[This Attachment contains proprietary, competitively sensitive information redacted from the public version.]

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| Reference | Description |
|--------------|----------------------|
| Attachment 2 | Service Line Summary |

| Clinical Service Line | HMC | HMC-S |
|--------------------------------|-----|-------|
| Anesthesiology | ✓ | ✓ |
| Asthma Care | ✓ | ✓ |
| Cardiology | ✓ | ✓ |
| Cardiovascular | ✓ | ✓ |
| Cancer Care | ✓ | |
| Diabetes Care | ✓ | ✓ |
| Dialysis | ✓ | ✓ |
| Ear, nose & throat | ✓ | ✓ |
| Emergency Care | ✓ | ✓ |
| Gastroenterology | ✓ | ✓ |
| Health & Fitness Services | ✓ | ✓ |
| Home Health | ✓ | ✓ |
| Hospice Care | ✓ | ✓ |
| Hospitalist | ✓ | ✓ |
| Internal Medicine | ✓ | ✓ |
| Laboratory Services | ✓ | ✓ |
| Neurosciences | ✓ | ✓ |
| Occupational Health Services | ✓ | |
| Ophthalmology | ✓ | ✓ |
| Orthopedics | ✓ | ✓ |
| Pain Management | ✓ | ✓ |
| Palliative Care | ✓ | ✓ |
| Pastoral Care | ✓ | ✓ |
| Pathology | ✓ | ✓ |
| Pediatrics | ✓ | ✓ |
| Pharmacy | ✓ | ✓ |
| Podiatry | ✓ | ✓ |
| Pregnancy & Birth | ✓ | ✓ |
| Radiology & Diagnostic Imaging | ✓ | ✓ |
| Rehabilitation & Therapy | ✓ | ✓ |
| Sleep Disorder Treatment | ✓ | |
| Surgery | ✓ | ✓ |
| Transitional Services | ✓ | |
| Urology | ✓ | ✓ |
| Women's Health | ✓ | ✓ |
| Wound Care | ✓ | ✓ |

✓ - Service Line Present at Location

| Reference | Description |
|--------------|---------------------------|
| Attachment 3 | Listing of Open Positions |

| Job Title | Job Code | Last Approved Date | Department |
|--|----------|--------------------|--------------------------------------|
| Physical Therapist, Pool | 2263 | 6/16/2020 | H/C Housecalls Med Physical Th |
| Registered Nurse | 2438 | 7/21/2020 | CCS P7 PCU/Tele |
| Registered Nurse | 2438 | 12/1/2020 | 2E Med-Tele |
| Nursing Clerk | 5405 | 12/2/2020 | SS Neonatal Intensive Care Unit |
| Registered Nurse | 2438 | 3/10/2021 | CCS C3 PCU/Tele |
| Ultrasound Technologist I | 3654 | 5/7/2021 | SS Radiology-Ultrasound |
| Cert Surgical Technologist II | 3461 | 5/24/2021 | SS Operating Room |
| Education Instructor | 2486 | 6/3/2021 | SS Administration - Nursing Svcs |
| RN, SS Orthopedic | 2438 | 6/17/2021 | SS Ortho Med Surg |
| CT Scan Technologist I | 3625 | 6/24/2021 | RAD Radiology Onboarding |
| Registered Nurse | 2438 | 7/12/2021 | SS Labor & Delivery-Recovery R |
| Occupational Therapist, Pool | 2233 | 8/5/2021 | H/C Housecalls Med Occupat Th |
| Education Instructor | 2486 | 8/23/2021 | CCS Critical Care Unit |
| MRI Technologist I | 3630 | 9/8/2021 | RAD Radiology MRI |
| CL Tech II | 3600 | 9/14/2021 | SS Cardiac Cath Lab |
| Physical Therapist, Pool | 2263 | 9/22/2021 | H/C Housecalls Med Physical Th |
| Cert Surgical Technologist II | 3461 | 10/4/2021 | SS Operating Room |
| Clinical Applications Educator | 3925 | 10/7/2021 | ISS Clinical Informatics |
| Licensed Vocational Nurse I | 3442 | 11/11/2021 | CCS C6 PCU/Tele |
| CV Sonographer II | 3678 | 11/15/2021 | CS - Non Invasive Cardiology |
| Director- Critical Care Svcs HMCS | 1542 | 11/15/2021 | SS Critical Care Unit |
| CV Sonographer I | 3677 | 11/16/2021 | SS Non-Invasive Cardiology |
| Registered Nurse | 2438 | 12/28/2021 | HCR Onboarding |
| Registered Nurse - Hospice/Housecalls | 2458 | 12/28/2021 | H/C Housecalls Med Skilled Nsg |
| Medical Assistant | 9805 | 1/7/2022 | Hendrick Clinic Bone and Joint |
| Registered Nurse-Cath Lab | 2400 | 1/22/2022 | SS Cardiac Cath Lab |
| Registered Nurse | 2438 | 2/3/2022 | CCS C7 PCU/Tele |
| Patient Care Tech | 9430 | 2/10/2022 | TWC Labor & Delivery Recov Rm |
| RN Supervisor, Prison | 2470 | 2/12/2022 | CHS Corr Hlth Svs-Robertson |
| Social Worker II | 2281 | 2/21/2022 | C/M Case Management |
| Scheduling Representative I | 5055 | 3/1/2022 | Hendrick Clinic Administration |
| Physicist | 2695 | 3/4/2022 | RAD Radiology Therapeutic |
| Clinical Coordinator/Educator | 2527 | 3/9/2022 | HCR Nursing Unit Rehab |
| Manager, Nursing Services | 2580 | 4/6/2022 | CS P3/CICU/IMCU |
| Diagnostic Technologist I | 3606 | 4/19/2022 | RAD Radiology Diagnostic |
| Nurse Aide | 9431 | 4/19/2022 | H/C Housecalls Med Aides |
| Registered Nurse | 2438 | 4/20/2022 | CCS C7 PCU/Tele |
| Intake Referral Coordinator - LVN (Housecalls) | 2391 | 5/15/2022 | H/C Housecalls Medicare Admin |
| Registered Nurse | 2438 | 5/16/2022 | CCS C7 PCU/Tele |
| Resp Care Practitioner I | 3265 | 5/19/2022 | RT Respiratory Therapy |
| Cert Surgical Technologist II | 3461 | 5/27/2022 | SRS OR - Operating Room |
| Registered Nurse | 2438 | 6/1/2022 | MSN C5 Med Surg Tele |
| Physical Therapist | 2260 | 6/2/2022 | H/C Housecalls Med Physical Th |
| CL Tech III | 3617 | 6/3/2022 | SS Cardiac Cath Lab |
| Cert Surgical Technologist II | 3461 | 6/13/2022 | SRS OR - Operating Room |
| Diagnostic Technologist I | 3606 | 6/16/2022 | RAD Radiology Diagnostic |
| Diagnostic Technologist I | 3606 | 6/16/2022 | RAD Radiology Diagnostic |
| Polysomnographer I | 2355 | 6/21/2022 | RT EEG |
| Case Manager | 2564 | 6/22/2022 | H/C Housecalls Med Skilled Nsg |
| Manager, Intrafacility Patient Transportation | 3498 | 6/28/2022 | Intrafacility Patient Transportation |
| Nursing Clerk | 5405 | 7/1/2022 | SS 2NHS Tele |
| Business Manager TMSC | | 7/7/2022 | Cath Lab and Cardiovascular Services |
| Registered Nurse | 2438 | 7/7/2022 | P5 - Neuro/Tele |
| Registered Nurse | 2438 | 7/12/2022 | SS 2NHS Tele |
| Registered Nurse | 2438 | 7/12/2022 | SS 2NHS Tele |
| Registered Nurse | 2438 | 7/12/2022 | SS 2NHS Tele |
| Registered Nurse | 2438 | 7/15/2022 | SS 2NHS Tele |
| CV Sonographer I | 3677 | 7/18/2022 | CS - Non Invasive Cardiology |
| CV Sonographer II | 3678 | 7/18/2022 | CS - Non Invasive Cardiology |
| Sterile Compounding Technician | 3820 | 7/19/2022 | PHM Pharmacy - Main |
| Registered Nurse | 2438 | 8/8/2022 | CCS C7 PCU/Tele |
| ED Social Worker I | 2270 | 8/8/2022 | C/M Case Management |
| Physical Therapist Asst, Pool | 3261 | 8/9/2022 | H/C Housecalls Med Physical Th |
| Social Worker I, Pool | 2288 | 8/10/2022 | C/M Case Management |
| Case Manager II | 2573 | 8/11/2022 | C/M Case Management |
| Nuclear Med Technologist I | 3640 | 8/12/2022 | SS Radiology-Nuclear Medicine |
| Physical Therapist Assistant | 3260 | 8/16/2022 | H/C Housecalls Med Physical Th |

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| Registered Nurse | 2438 | 8/22/2022 | SS 2NHS Tele |
| Licensed Athletic Trainer | 3499 | 8/24/2022 | HCR O/P Physical Therapy Clinic ABJ |
| Patient Care Tech | 9430 | 8/31/2022 | SS 2NHS Tele |
| Registered Nurse, Pool | 2443 | 9/6/2022 | SS Hyperbaric Medicine-OP Wound C |
| Registered Nurse (nonAcute) | 4438 | 9/6/2022 | Hendrick Clinic - Far South Abilene Phys |
| CV Sonographer I | 3677 | 9/8/2022 | SS Non-Invasive Cardiology |
| Ultrasound Technologist I | 3654 | 9/8/2022 | SS Radiology-Ultrasound |
| Licensed Vocational Nurse I | 3442 | 9/8/2022 | SS Cardiac Cath Lab |
| Independent Contractor | 4 | 9/13/2022 | HR Employee Health Services |
| Registered Nurse | 2438 | 9/15/2022 | SS Critical Care Unit |
| Nurse Tech | 9460 | 9/15/2022 | MSN J8 Ortho |
| Medical Technologist | 2305 | 9/28/2022 | SS Pathology Clinical |
| Patient Care Tech | 9430 | 10/3/2022 | SS Ortho Med Surg |
| Physical Therapist, Pool | 2263 | 10/4/2022 | ARS Hyperbaric Medicine |
| Diagnostic Technologist I | 3606 | 10/6/2022 | SS Radiology-Diagnostic |
| Diagnostic Technologist I | 3606 | 10/10/2022 | RAD Radiology Diagnostic |
| Mid-Level Practitioner | 2611 | 10/11/2022 | Hendrick Clinic Bone and Joint |
| Licensed Vocational Nurse - Hendrick Dialysis Center | 3442 | 10/17/2022 | Hendrick Dialysis Center |
| Cert Surgical Technologist II | 3461 | 10/17/2022 | SS Labor & Delivery-Recovery R |
| Temporary RN | 4431 | 10/17/2022 | SS Labor & Delivery-Recovery R |
| Cert Surgical Technologist, MSC | 3447 | 10/17/2022 | MSC TX Midwest Surgery Center |
| Mid-Level Practitioner | 2595 | 10/20/2022 | Hendrick Clinic South Pulmonology |
| Cert Reg Nurse Anesthetist | 2598 | 10/31/2022 | |
| Physical Therapist | 2260 | 11/8/2022 | HCR O/P Physical Therapy |
| Clinical Therapist I | 3275 | 11/10/2022 | RT Respiratory Therapy |
| Physical Therapist, Pool | 2263 | 11/10/2022 | H/C Housecalls Med Physical Th |
| Registered Nurse | 2438 | 11/14/2022 | TWC Pediatrics M-3 |
| RN Supervisor, Prison | 2470 | 11/21/2022 | CHS Corr Hlth Svs-Robertson |
| Diagnostic Technologist I | 3606 | 11/29/2022 | RAD Radiology Diagnostic |
| CT Scan Technologist I | 3625 | 11/29/2022 | SS Radiology-CT Scanner |
| Case Manager | 2564 | 11/30/2022 | H/C Housecalls Med Skilled Nsg |
| Diagnostic Technologist I | 3606 | 12/1/2022 | RAD Radiology Diagnostic |
| CT Scan Technologist I | 3625 | 12/19/2022 | RAD Radiology CT Scanner |
| Patient Care Tech III | 9451 | 12/20/2022 | CS CHF Clinic |
| CV Sonographer I | 3677 | 12/22/2022 | SS Non-Invasive Cardiology |
| Registered Nurse-Cath Lab | 2400 | 12/23/2022 | SS Cardiac Cath Lab |
| Licensed Vocational Nurse, CHS | 3438 | 1/2/2023 | CHS Corr Hlth Svs-Middleton |
| Case Manager | 2564 | 1/9/2023 | H/C Housecalls Med Skilled Nsg |
| CT Scan Technologist I | 3625 | 1/10/2023 | RAD Radiology CT Scanner |
| RN- CCU - North | 2438 | 1/13/2023 | CCS Critical Care Unit |
| Patient Placement Nurse II | 2446 | 1/16/2023 | Central Supp Transfer Center |
| Registered Nurse | 2438 | 1/23/2023 | TWC Centralized Support Svcs |
| Trauma Registrar | 2475 | 1/25/2023 | TWC Trauma Services |
| RN, SS Orthopedic | 2438 | 1/25/2023 | SS Ortho Med Surg |
| RN, SS Orthopedic | 2438 | 1/25/2023 | SS Ortho Med Surg |
| Certified Surgical Technologist | 3446 | 1/27/2023 | SRS OR - Operating Room |
| Hendrick Health Director, Regulatory & Accreditation Services | 1511 | 2/13/2023 | PIM Performance Improvement |
| Hendrick Health Director, Quality and Physician Performance | 2417 | 2/13/2023 | PIM Performance Improvement |
| RN, TWC Antepartum | 2438 | 2/14/2023 | TWC Antepartum |
| Insurance Verification Spec I | 5110 | 2/20/2023 | Hendrick Clinic Referral & Scheduling |
| Registered Nurse-Device Clinic (non-Acute) | 4436 | 2/20/2023 | CS - Non Invasive Cardiology |
| Monitor Technician | 9450 | 2/22/2023 | SS Med-Tele |
| Diagnostic Technologist I | 3606 | 2/24/2023 | RAD Radiology Diagnostic |
| Registered Nurse | 2438 | 3/1/2023 | P5 - Neuro/Tele |
| Ultrasound Technologist I | 3654 | 3/1/2023 | RAD Radiology Ultrasound |
| Registered Nurse | 2438 | 3/1/2023 | TWC Trauma Center |
| RN - IMCU P3 - North | 2438 | 3/8/2023 | CS P3/CICU/IMCU |
| Audiologist | 2220 | 3/8/2023 | Hendrick Clinic ENT Specialists |
| Registered Nurse | 2438 | 3/16/2023 | CCS C6 PCU/Tele |
| Registered Nurse | 2438 | 3/16/2023 | CCS C3 PCU/Tele |
| Registered Nurse | 2438 | 3/20/2023 | TWC Centralized Support Svcs |
| Registered Nurse | 2438 | 3/20/2023 | CCS P7 PCU/Tele |
| Supply Chain Tech I | 5200 | 3/21/2023 | MAT Central Nursing Supply |
| Customer Service Rep II, HMS | 5857 | 3/23/2023 | HMS Abilene |
| Lead Data Specialist | 5539 | 3/23/2023 | SS Health Information Services |
| Admitting Representative I | 5550 | 3/24/2023 | HRL Pathology Outreach |
| Fitness Trainer | 9252 | 3/28/2023 | P&W Hendrick Health Club |
| RN Supervisor, Prison | 2470 | 3/28/2023 | CHS Corr Hlth Svs-Robertson |

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| Customer Service Representative, Bus Office | 5113 | 3/29/2023 | BSN Business Services Mngmnt |
| Registered Nurse | 2438 | 3/29/2023 | CCS A 5 Observation Unit |
| Audiologist | 2220 | 3/30/2023 | Hendrick Clinic ENT Specialists |
| Rehab Specialist I | 9442 | 4/4/2023 | HCR Nursing Unit Rehab |
| Registered Nurse | 2438 | 4/4/2023 | HCR Nursing Unit Rehab |
| Scheduling Representative I | 5055 | 4/4/2023 | Hendrick Clinic Cardiology |
| Registered Nurse | 2438 | 4/4/2023 | HCR Nursing Unit Rehab |
| Patient Access Representative I | | 4/5/2023 | ADS Admissions |
| Physical Therapist, Pool | 2263 | 4/11/2023 | ARS Acute Physical Therapy |
| Pharmacist I | 2800 | 4/17/2023 | PHM Pharmacy - Main |
| Registered Nurse | 2438 | 4/17/2023 | MSN Prof OnBoarding |
| Registered Nurse | 2438 | 4/17/2023 | MSN Prof OnBoarding |
| Registered Nurse | 2438 | 4/17/2023 | MSN Prof OnBoarding |
| Registered Technician - North | 3805 | 4/17/2023 | PHM Pharmacy - Main |
| Education Instructor | 2486 | 4/18/2023 | ED Nursing Admin |
| Physical Therapist-Acute | 2266 | 4/18/2023 | ARS Acute Physical Therapy |
| Physical Therapist Assistant | 3260 | 4/18/2023 | H/C Housecalls Med Physical Th |
| Medicolegal Technician I | 5510 | 4/19/2023 | Hendrick Clinic Administration |
| Nuclear Med Technologist I | 3640 | 4/19/2023 | RAD Radiology Nuclear Medicine |
| Registered Nurse | 2438 | 4/23/2023 | CS Prof OnBoarding Cath Lab |
| RN-OR-TMSC | 2452 | 4/24/2023 | MSC TX Midwest Surgery Center |
| Attendant I | 9401 | 4/25/2023 | SRS OR - Operating Room |
| Groundskeeper | 8005 | 5/1/2023 | GRD Grounds |
| Registered Nurse | 2438 | 5/2/2023 | CS Cardiac Cath Lab |
| Registered Nurse | 2438 | 5/2/2023 | MSN Prof OnBoarding |
| Clinical Therapist I | 3275 | 5/3/2023 | RT Respiratory Therapy |
| Clinical Therapist I | 3275 | 5/3/2023 | RT Respiratory Therapy |
| Admitting Representative I | 5550 | 5/4/2023 | HRL Pathology Outreach |
| Media Engineer | 3750 | 5/4/2023 | ISS Media Center |
| Clinical Applications Analyst I | 3929 | 5/4/2023 | ISS Clinical Informatics |
| Case Manager, Case Mgmt | 2561 | 5/4/2023 | C/M Case Management |
| Registered Nurse | 2438 | 5/4/2023 | CCS P7 PCU/Tele |
| Licensed Vocational Nurse I | 3442 | 5/5/2023 | A6 Skilled Nursing Facility |
| PACS Analyst | 3604 | 5/5/2023 | RAD Radiology Support |
| Registered Nurse | 2438 | 5/5/2023 | CCS P7 PCU/Tele |
| Abilene Market Director ASC | 1585 | 5/8/2023 | NSG Nursing Administration |
| Physical Therapist, Pool | 2263 | 5/8/2023 | HCR O/P Physical Therapy |
| Technical Support Spec I | 5755 | 5/10/2023 | Hendrick Clinic - IT |
| Clinic Chart Auditor | 5203 | 5/11/2023 | Hendrick Clinic Administration |
| Patient Care Tech | 9430 | 5/15/2023 | SS General surgery-Med/Surg |
| Certified Coder I | 5547 | 5/15/2023 | Hendrick Clinic Billing |
| RN-OR | 2408 | 5/15/2023 | SS Operating Room |
| Exercise Physiologist | 3500 | 5/18/2023 | SS Cardiac Rehab |
| Registered Nurse | 2438 | 5/18/2023 | CS Prof OnBoarding Cath Lab |
| Admitting Representative I | 5550 | 5/22/2023 | ADS Admissions |
| Interventional Rad Tech I | 3610 | 5/22/2023 | RAD Interventional Radiology |
| Licensed Vocational Nurse, HPN | 3404 | 5/23/2023 | Hendrick Clinic Internal Medicine |
| Ultrasound Technologist I | 3654 | 5/23/2023 | RAD Radiology Ultrasound |
| Admitting Representative I | 5550 | 5/23/2023 | ADS Admissions |
| Multimodality Radiographer | | 5/24/2023 | RAD Radiology MRI |
| Education Instructor | 2486 | 5/24/2023 | TWC Perinatal Education |
| Coordinator, Physician Appls | 3922 | 5/26/2023 | Hendrick Clinic Billing |
| Insurance Verification Spec I | 5110 | 5/31/2023 | ADS Admissions |
| RN-OR | 2408 | 5/31/2023 | SS Operating Room |
| RN, TWC Onboarding | 2438 | 5/31/2023 | TWC Prof OnBoarding-W & C |
| Certified Histotechnician | | 6/3/2023 | HRL Pathology Anatomic |
| RN-OR | 2408 | 6/5/2023 | SS Surgery Center |
| Licensed Vocational Nurse, HPN | 3404 | 6/6/2023 | Hendrick Clinic Internal Medicine |
| Pharmacist - Student Intern | 3840 | 6/13/2023 | PHM Pharmacy - Main |
| Manager, Nursing Services | 2580 | 6/13/2023 | SRS OR - Operating Room |
| Nurse Aide I, Hospice | 9431 | 6/13/2023 | Hospice-Inpatient |
| Registered Nurse | 2438 | 6/13/2023 | 2E Med-Tele |
| Pharmacist I | 2800 | 6/13/2023 | PHM Pharmacy - Main |
| Pharmacist - Student Intern | 3840 | 6/13/2023 | PHM Pharmacy - Main |
| Cert Surgical Technologist II - OR - North | 3461 | 6/13/2023 | SRS OR - Operating Room |
| Nurse Tech | 9460 | 6/13/2023 | SS Post Anesthesia Care Unit |
| Registered Nurse | 2438 | 6/13/2023 | 2E Med-Tele |
| Registered Nurse | 2438 | 6/13/2023 | 2E Med-Tele |

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|---------------------------------------|------|-----------|---------------------------------------|
| Patient Placement Nurse II | 2446 | 6/15/2023 | Central Supp Transfer Center |
| Registered Nurse | 2438 | 6/15/2023 | TWC Prof OnBoarding-Trauma |
| Nurse Tech | 9460 | 6/15/2023 | MSN A3 Oncology |
| Social Worker I - Pool - North | 2288 | 6/15/2023 | C/M Case Management |
| Social Worker I - Pool - North | 2288 | 6/15/2023 | C/M Case Management |
| Administrative Coordinator | 5252 | 6/20/2023 | PIM Performance Improvement |
| Phlebotomist I | 3300 | 6/21/2023 | SS Pathology Clinical |
| RN, P6 Surgical - North | 2438 | 6/21/2023 | MSN P6 Surgical Unit |
| MRI Technologist I | 3630 | 6/21/2023 | RAD Radiology MRI |
| Nursing Clerk | 5405 | 6/22/2023 | CHS Corr Hlth Svs-Robertson |
| Nurse Tech | 9460 | 6/23/2023 | MSN C5 Med Surg Tele |
| Registered Nurse | 2438 | 6/26/2023 | CS Cardiac Cath Lab |
| Licensed Vocational Nurse I | 3442 | 6/26/2023 | A6 Skilled Nursing Facility |
| Nurse Tech | 9460 | 6/26/2023 | MSN P6 Surgical Unit |
| Nurse Tech | 9460 | 6/26/2023 | MSN P6 Surgical Unit |
| Certified Medical Assistant | 9807 | 6/27/2023 | Hendrick Clinic Urology |
| Licensed Vocational Nurse I | 3442 | 6/27/2023 | A6 Skilled Nursing Facility |
| Nurse Manager - Acute Nursing | 2583 | 6/27/2023 | 2E Med-Tele |
| Scheduling Representative I | 5055 | 6/27/2023 | Hendrick Clinic Plastic Surgery |
| Licensed Vocational Nurse I | 3442 | 6/28/2023 | MSN C5 Med Surg Tele |
| Mid-Level Practitioner | 2595 | 6/29/2023 | Hendrick Clinic OB/GYN Physicians |
| Ultrasound Technologist I | 3654 | 6/29/2023 | RAD Radiology Ultrasound |
| Nurse Tech | 9460 | 6/29/2023 | CCS P7 PCU/Tele |
| Nurse Tech | 9460 | 6/29/2023 | CCS C3 PCU/Tele |
| Nurse Tech | 9460 | 6/29/2023 | CCS C7 PCU/Tele |
| Nurse Tech | 9460 | 6/30/2023 | P5 - Neuro/Tele |
| Nurse Tech | 9460 | 6/30/2023 | P5 - Neuro/Tele |
| Physical Therapist | 2260 | 7/3/2023 | HCR O/P Physical Therapy |
| Attendant-SS Surgery Center | 9401 | 7/5/2023 | SS Surgery Center |
| CST-SS Surgery Center | 3447 | 7/5/2023 | SS Surgery Center |
| Construction Technician I | 8205 | 7/6/2023 | FM Construction Management |
| Construction Technician III | 6850 | 7/6/2023 | FM Construction Management |
| RN Analyst | 2418 | 7/10/2023 | PIM Performance Improvement |
| Employee Wellness Nurse | 3405 | 7/11/2023 | HR Employee Health Services |
| Blood Bank Technician I | 3310 | 7/12/2023 | HRL Blood Bank Donor Center |
| CT Scan Technologist I | 3625 | 7/12/2023 | RAD Radiology CT Scanner |
| Physical Therapist | 2260 | 7/12/2023 | HCR O/P Physical Therapy Clinic ABJ |
| Medical Equipment Tech, HMS | 6326 | 7/13/2023 | HMS Sweetwater |
| Reg Cardiovascular Invasive Sp | 3672 | 7/13/2023 | CS Cardiac Cath Lab |
| Nurse Tech | 9460 | 7/13/2023 | TWC Centralized Support Svcs |
| Nurse Tech | 9460 | 7/13/2023 | MSN A4 Med/Surg |
| Phlebotomist I | 3300 | 7/17/2023 | HRL Pathology Phlebotomy |
| Patient Care Tech | 9430 | 7/17/2023 | SS 2NHS Tele |
| Nurse Tech - Cath Lab Recovery | | 7/17/2023 | CS Cardiac Cath Lab Recovery |
| Mid-Level Practitioner | 2595 | 7/18/2023 | Hendrick Clinic Cedar Mall-3rd Floor |
| CV Sonographer II | 3678 | 7/20/2023 | SS Non-Invasive Cardiology |
| Manager, Nursing Services | 2580 | 7/21/2023 | TWC Mother/Baby |
| Certified Medical Assistant | 9807 | 7/21/2023 | Hendrick Clinic Oncology |
| RN - Dialysis - North | 2438 | 7/21/2023 | CCS Renal Dialysis |
| RN- CCU - North | 2438 | 7/21/2023 | CCS Critical Care Unit |
| Nurse Aide | 9431 | 7/24/2023 | Oncology Infusion Services |
| Diagnostic Technologist I | 3606 | 7/24/2023 | RAD Radiology Diagnostic |
| Registered Nurse | 2438 | 7/25/2023 | HCR Nursing Unit Rehab |
| Case Manager II | 2573 | 7/25/2023 | C/M Case Management |
| Rehab Specialist I | 9442 | 7/25/2023 | HCR Nursing Unit Rehab |
| Cert Surgical Technologist II - South | 3461 | 7/26/2023 | SS Operating Room |
| Specialty Team Supervisor | 2584 | 7/26/2023 | SS Operating Room |
| Occupational Therapist- Acute | 2234 | 7/26/2023 | South Side Acute Occupational Therapy |
| Registered Nurse | 2438 | 7/26/2023 | CCS C3 PCU/Tele |
| Reg Cardiovascular Invasive Sp | 3672 | 7/26/2023 | CS Cardiac Cath Lab |
| Registered Nurse | 2438 | 7/26/2023 | CS Prof OnBoarding Cath Lab |
| Registered Nurse - Surgical Services | 2435 | 7/26/2023 | SS Operating Room |
| Nursing Clerk | 5405 | 7/27/2023 | SS Critical Care Unit |
| Registered Nurse | 2438 | 7/27/2023 | SS 2NHS Tele |
| Supervisor, Nursing Svs | 2550 | 7/31/2023 | NSG Nursing Administration |
| Medication Aide, Prison | 9436 | 7/31/2023 | CHS Corr Hlth Svs-Robertson |
| Medication Aide, Prison | 9436 | 7/31/2023 | CHS Corr Hlth Svs-Middleton |
| RN, P6 Surgical - North | 2438 | 7/31/2023 | MSN P6 Surgical Unit |

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| CL Tech II | 3600 | 7/31/2023 | SS Cardiac Cath Lab |
| Licensed Vocational Nurse, HPN | 3404 | 8/1/2023 | Hendrick Clinic Cedar Mall-3rd Floor |
| Certified Medical Assistant | 9807 | 8/1/2023 | Hendrick Clinic Cedar Mall-3rd Floor |
| Medical Technologist | 2305 | 8/1/2023 | HRL Pathology Clinical |
| RN-TMSC Float | 2459 | 8/1/2023 | MSC TX Midwest Surgery Center |
| Manager, Nursing Services | 2580 | 8/2/2023 | CS Outpatient Cardiac Rehab |
| Patient Care Tech | 9430 | 8/2/2023 | MSN A4 Med/Surg |
| Certified Medical Assistant | 9807 | 8/4/2023 | Hendrick Clinic Cardiology |
| Occupational Therapist | 2230 | 8/4/2023 | HCR O/P Occupational Therapy |
| Sterile Processing Tech I - North | 5205 | 8/4/2023 | SRS OR - Sterile Processing |
| RN, PACU | 2438 | 8/4/2023 | SRS OR - Recovery Room PACU |
| Medical Staff Coordinator I | 5845 | 8/7/2023 | MS Medical Staff Office |
| Specialty Team Supervisor | 2584 | 8/7/2023 | SS Operating Room |
| Registered Nurse | 2438 | 8/7/2023 | CCS Prof OnBoarding |
| Patient Care Tech | 9430 | 8/7/2023 | CCS C3 PCU/Tele |
| Managed Care Coordinator | 2132 | 8/8/2023 | HHN Managed Care |
| Licensed Vocational Nurse, CHS | 3438 | 8/8/2023 | CHS Corr Hlth Svs-Middleton |
| Fitness Sales Associate | 4115 | 8/10/2023 | SS Hendrick Health Club |
| Network/Telephone Technician | 5768 | 8/10/2023 | SS Info Sys-Telecommunications |
| Registered Technician - North | 3805 | 8/10/2023 | PHM Pharmacy - Main |
| Medical Records Specialist | 5530 | 8/10/2023 | CHS Corr Hlth Svs-Robertson |
| Professional Development Associate | 5816 | 8/11/2023 | ED Education |
| RN, PACU | 2438 | 8/11/2023 | SRS OR - Recovery Room PACU |
| Supervisor, Nursing Svs | 2550 | 8/14/2023 | NSG Nursing Administration |
| Patient Care Tech | 9430 | 8/14/2023 | CCS C7 PCU/Tele |
| Registered Nurse | 2438 | 8/14/2023 | CCS C3 PCU/Tele |
| Registered Nurse | 2438 | 8/14/2023 | HCR Nursing Unit Rehab |
| Registered Nurse | 2438 | 8/14/2023 | HCR Nursing Unit Rehab |
| Pharmacist III | 2820 | 8/14/2023 | PHM Pharmacy - Main |
| Registered Nurse | 2438 | 8/14/2023 | HCR Nursing Unit Rehab |
| Certified Medical Assistant | 9807 | 8/15/2023 | Hendrick Clinic Southside Clinic |
| Nurse Aide | 9431 | 8/16/2023 | A6 Skilled Nursing Facility |
| Registered Nurse | 2438 | 8/16/2023 | TWC Mother/Baby |
| Insurance Verification Spec I | 5110 | 8/16/2023 | ADS Admissions |
| Registered Nurse | 2438 | 8/21/2023 | MSN A4 Med/Surg |
| System Director, IT Security | 1521 | 8/21/2023 | ISS Information Systems |
| Customer Service Rep II, Hendrick Medical Supply - Sweetwater | 5857 | 8/21/2023 | HMS Sweetwater |
| Certified Medical Assistant | 9807 | 8/21/2023 | Hendrick Clinic Southside Clinic |
| Registered Nurse | 2438 | 8/21/2023 | MSN A4 Med/Surg |
| Registered Nurse | 2438 | 8/21/2023 | MSN C5 Med Surg Tele |
| Registered Nurse | 2438 | 8/21/2023 | MSN C5 Med Surg Tele |
| Scheduling Representative I | 5055 | 8/22/2023 | Hendrick Clinic Bone and Joint |
| Admitting Representative I | 5550 | 8/22/2023 | ADS Admissions |
| Licensed Vocational Nurse I | 3442 | 8/23/2023 | MSN P6 Surgical Unit |
| Telecommunications Operator | 5084 | 8/23/2023 | ISS Communications |
| Structures Technician | 6300 | 8/23/2023 | SS Facility Mgmt - Mechanical |
| Licensed Vocational Nurse I | 3442 | 8/23/2023 | MSN P6 Surgical Unit |
| Fitness Sales Associate | 4115 | 8/24/2023 | P&W Hendrick Health Club |
| Phlebotomist I | 3300 | 8/25/2023 | HRL Pathology Phlebotomy |
| Registered Nurse | 2438 | 8/25/2023 | TWC Trauma Center |
| Blood Bank Technician I | 3310 | 8/25/2023 | HRL Blood Bank Donor Center |
| Transitional Care Pharmacist | 2808 | 8/28/2023 | PHM Pharmacy 340B Drug Program |
| Certified Medical Assistant | 9807 | 8/28/2023 | Hendrick Clinic Oncology |
| Scheduling Representative I | 5055 | 8/28/2023 | Hendrick Clinic Oncology |
| Barista I | 4103 | 8/29/2023 | VOL First Perk |
| Certified Medical Assistant | 9807 | 8/29/2023 | Hendrick Clinic South Cardiology |
| Registered Nurse | 2438 | 8/29/2023 | SS Emergency Department |
| Sterile Processing Tech I | 5205 | 8/30/2023 | SS Sterile Processing |
| RN, OR - North | 2435 | 8/30/2023 | SRS OR - Operating Room |
| RN, OR - North | 2435 | 8/30/2023 | SRS OR - Operating Room |
| Licensed Vocational Nurse I | 3442 | 8/30/2023 | A6 Skilled Nursing Facility |
| Registered Nurse | 2438 | 9/5/2023 | CCS Prof OnBoarding |
| Registered Nurse | 2438 | 9/8/2023 | CCS Prof OnBoarding |
| Phlebotomist I | 3300 | 9/18/2023 | SS Pathology Clinical |
| Monitor Technician | 9450 | 9/19/2023 | CCS Central Monitoring |
| Patient Care Tech, Sitters - North | 9430 | 9/19/2023 | CCS Sitters |
| Patient Care Tech, Sitters - North | 9430 | 9/19/2023 | CCS Sitters |
| Nurse Tech - Non Invasive Cardiology | 9460 | 10/4/2023 | CS - Non Invasive Cardiology |

| Reference | Description |
|--------------|----------------------|
| Attachment 4 | COPA Meeting Minutes |

**MINUTES
BOARD OF TRUSTEES
HENDRICK HEALTH
AUGUST 10, 2023**

The names of those in attendance are underlined.

Cathy Ashby

Leigh Black

Richard Darden

Richard Flores

Ron Fogle

Evan Harris

Matt Higgins

Diane Leggett

Randy Lloyd

Joe Melson, Chair

Shannon Nix

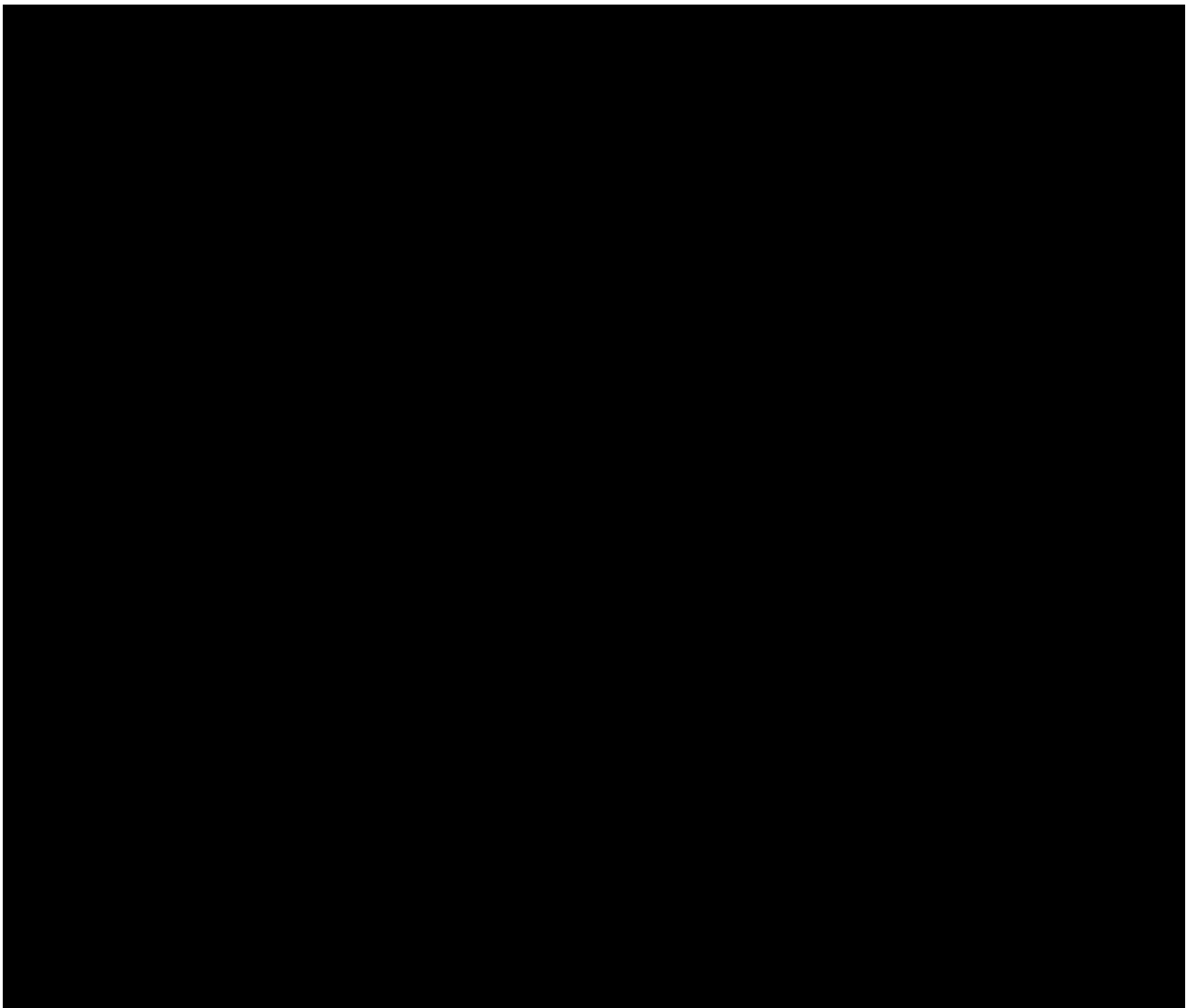
Janet O'Dell

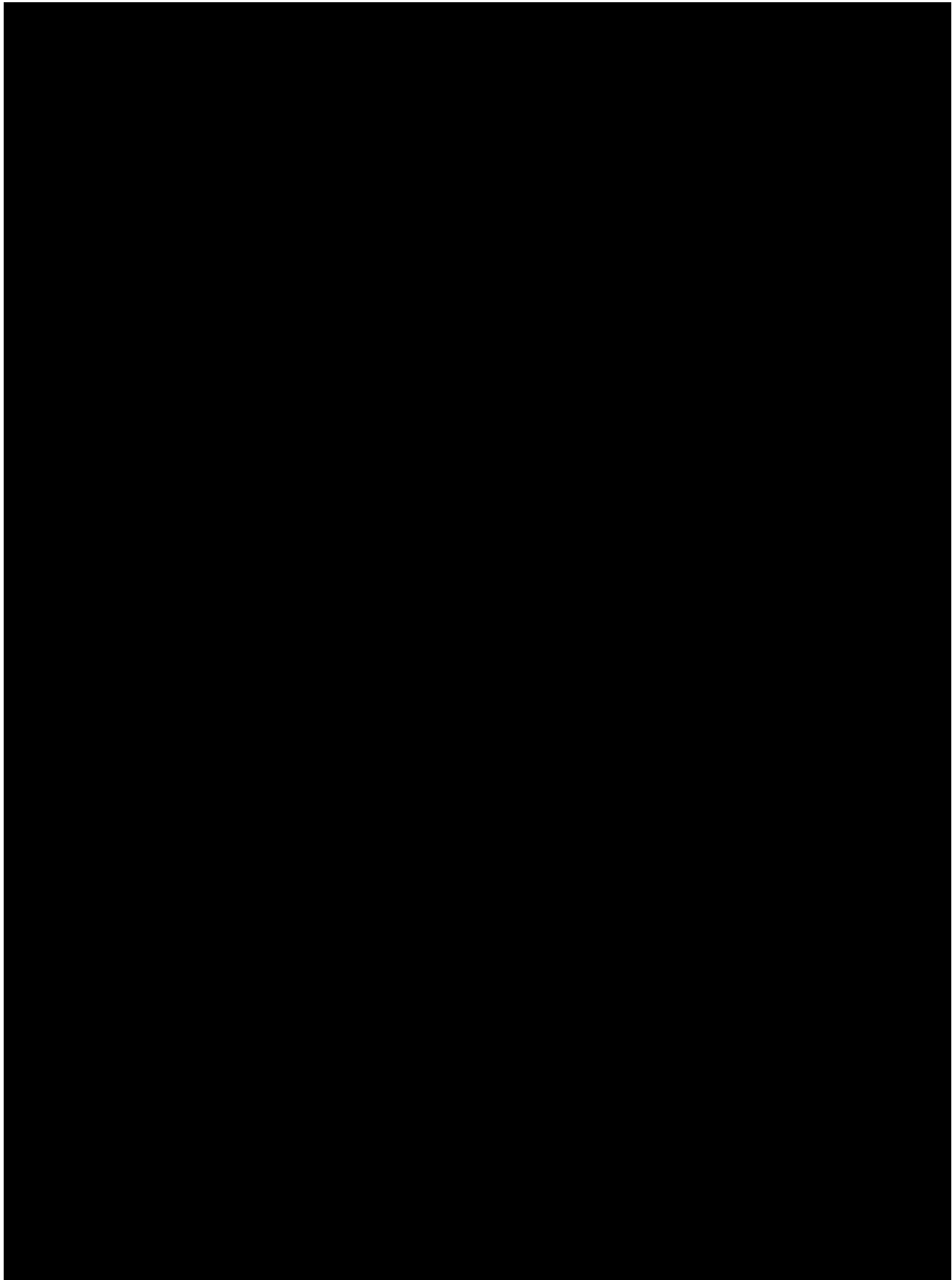
Larry Smith

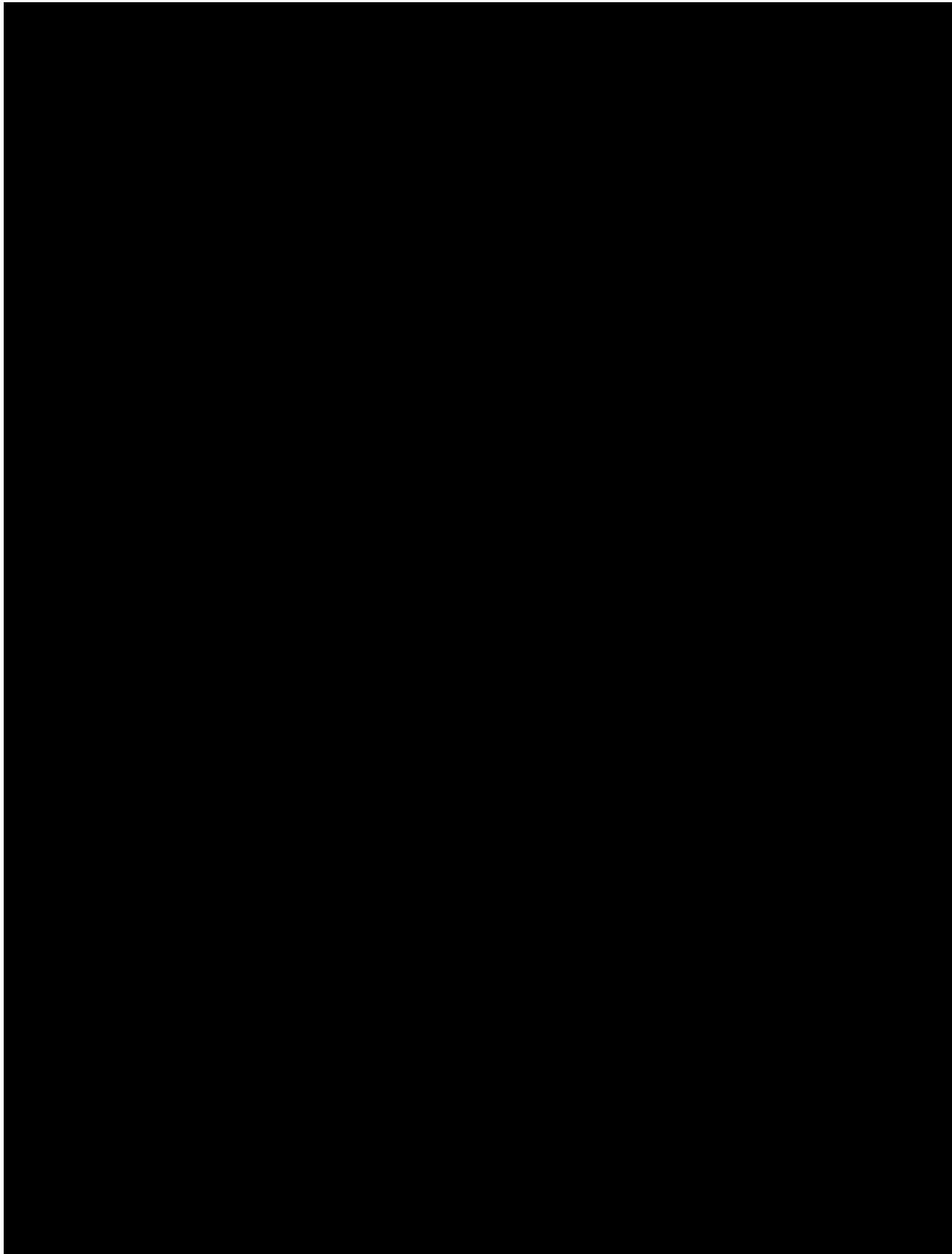
Rick Waldraff

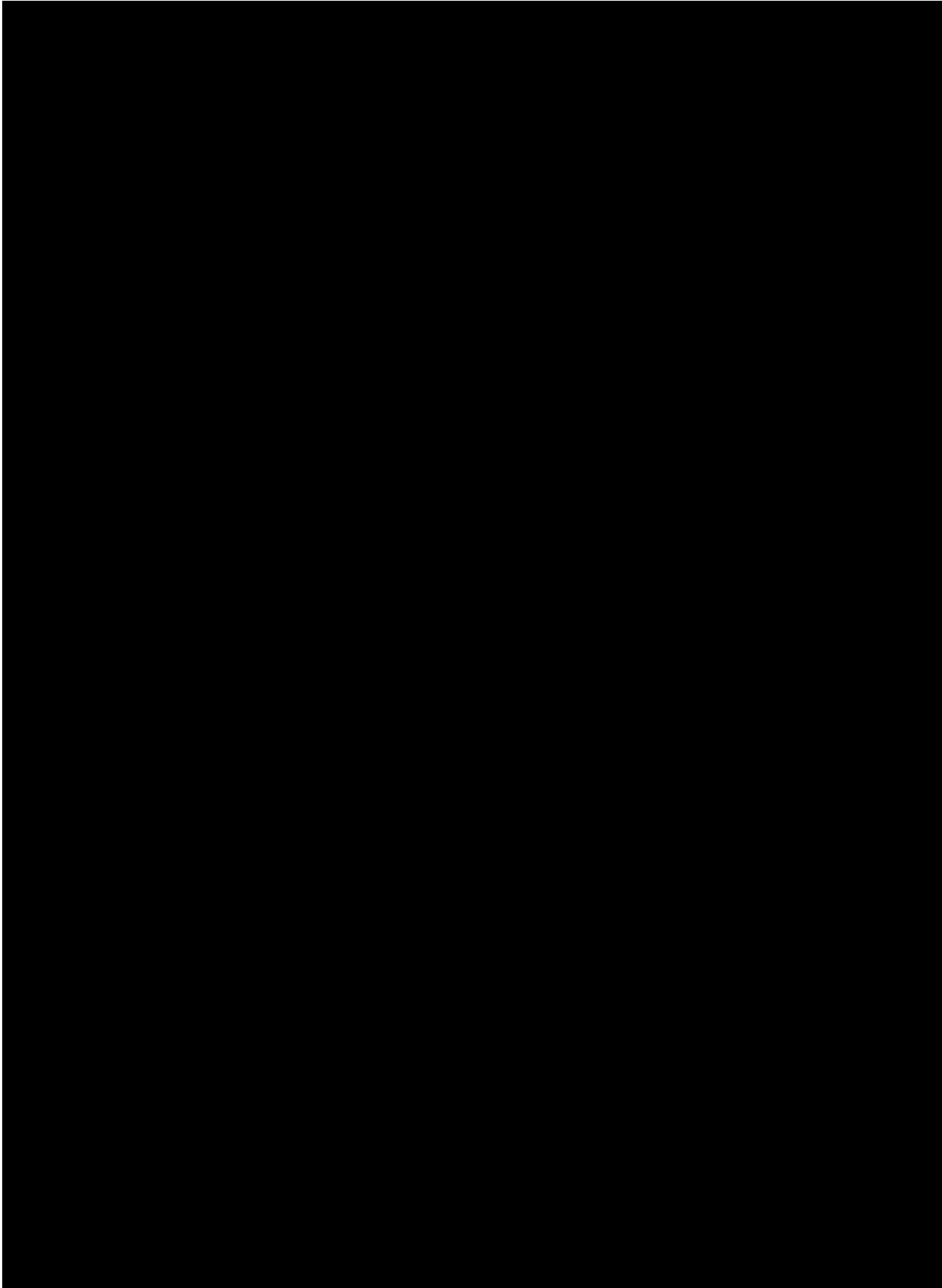
Paul Waldrop

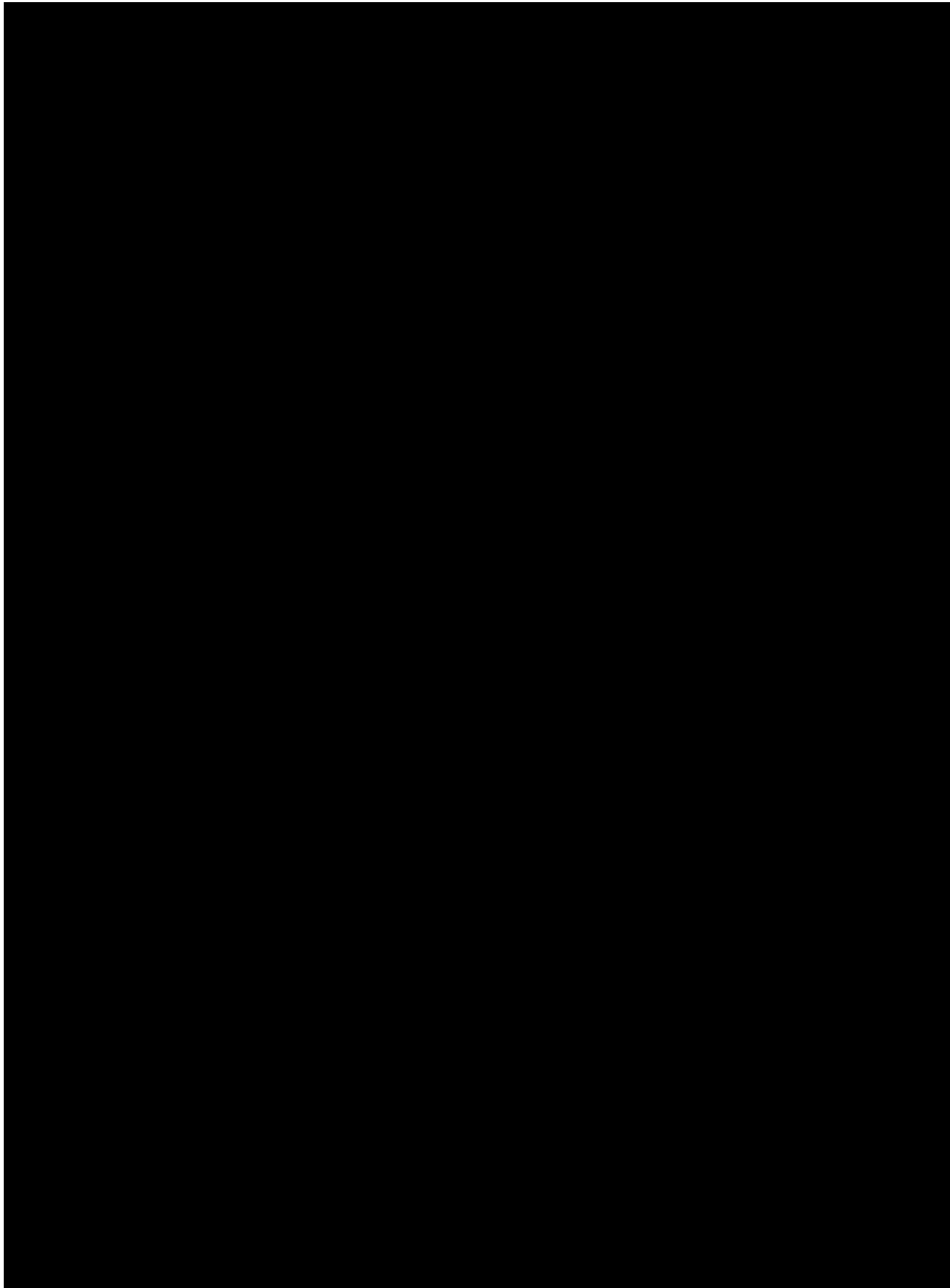
Also present: Krista Baty, Brad Benham, Brian Bessent, Steven Brown, M.D., Kirk Canada, Chad Ezzell, M.D., Susan Greenwood, Courtney Head, Brad Holland, Mike Murphy, David Stephenson, Susan Wade, Jeremy Walker, and Pam Light.

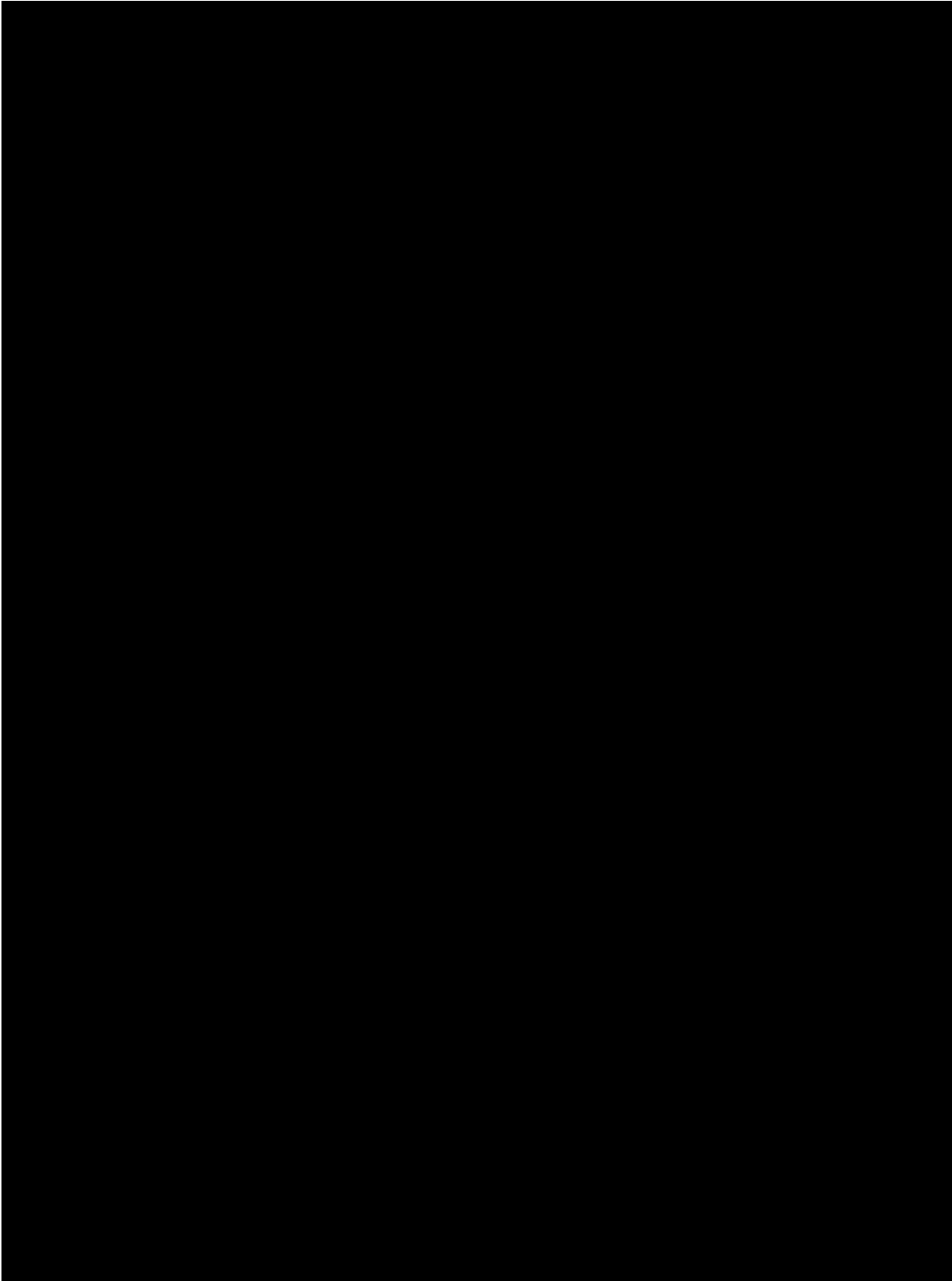








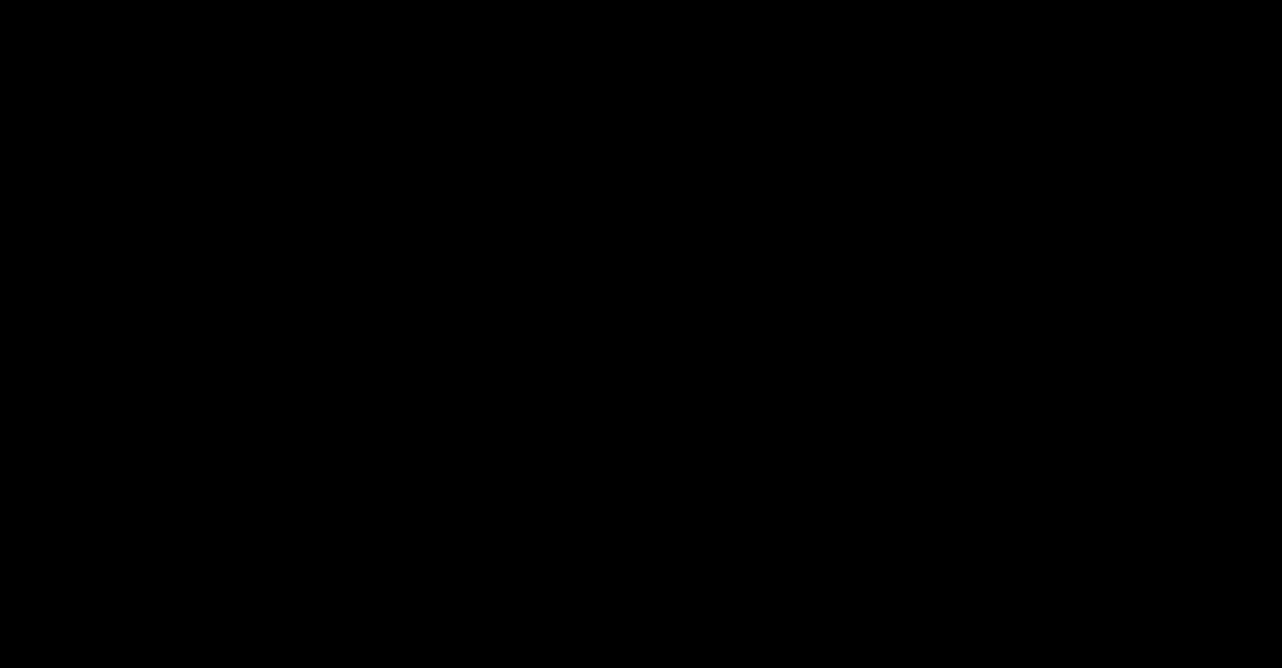






Certificate of Public Advantage (COPA) Update

Hendrick submitted the quarter two, year three, COPA report to the Health and Human Services Commission (HHSC), and the quarter three quality report is in progress. The annual public hearing is scheduled for Friday, September 22, 2023. A video recording of the hearing is required this year.



ADJOURN

There being no further business the meeting was adjourned.

Respectfully submitted,

Diane Leggett, Secretary

| Reference | Description |
|--------------|-----------------------------------|
| Attachment 5 | Directory of Privileged Providers |

[This Attachment contains proprietary, competitively sensitive information redacted from the public version.]

FILED UNDER SEAL

