

IV. Attachments

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Reference	Description
Attachment 1	Service Line Summary

Clinical Service Line	HMC	HMC-S
Anesthesiology	✓	✓
Asthma Care	✓	
Audiology	✓	
Cardiology	✓	✓
Cancer Care	✓	
Diabetes Care	✓	✓
Dialysis	✓	✓
Ear, nose & throat	✓	✓
Emergency Care	✓	✓
Gastroenterology	✓	✓
Health & Fitness Services	✓	✓
Home Health	✓	
Hospice Care	✓	
Hospitalist	✓	✓
Internal Medicine	✓	✓
Laboratory Services	✓	✓
Neurosciences	✓	✓
Occupational Health Services	✓	
Ophthalmology	✓	✓
Orthopedics	✓	✓
Pain Management	✓	
Palliative Care	✓	✓
Pastoral Care	✓	✓
Pathology	✓	✓
Pediatrics	✓	✓
Pharmacy	✓	✓
Podiatry	✓	✓
Pregnancy & Birth	✓	✓
Radiology & Diagnostic Imaging	✓	✓
Rehabilitation & Therapy	✓	✓
Sleep Disorder Treatment	✓	
Surgery	✓	✓
Transitional Services	✓	
Urology	✓	✓
Women's Health	✓	✓
Wound Care	✓	✓

✓ - Service Line Present at Location

Reference	Description
Attachment 2	Listing of Open Positions

Job Title	Job Code	Date Posted	Department Code
Nurse Aide I	9434	1/14/2020	P5 - Neuro/Tele
Registered Technician	3805	1/30/2020	PHM Pharmacy - Main
Nurse Aide I	9434	1/31/2020	CCS C3 PCU/Tele
Coder I	5535	2/10/2020	HIS Health Information Svs
Environmental Services Tech I	9151	2/13/2020	ENV Env Services-Main
Registered Nurse, Pool	2443	4/7/2020	COVID-19
Cert Surgical Technologist, MSC	3447	4/30/2020	MSC TX Midwest Surgery Center
Nurse Aide I	9434	5/27/2020	MSN P7 Med Surg Tele
Nurse Aide I	9434	5/27/2020	MSN P7 Med Surg Tele
Nurse Aide I	9434	5/27/2020	MSN P7 Med Surg Tele
Nurse Aide I	9434	5/28/2020	CCS Sitters
Licensed Vocational Nurse I	3441	6/17/2020	MSN J8 Ortho
Physical Therapist, Pool	2263	6/17/2020	H/C Housecalls Med Physical Th
Physical Therapist, Pool	2263	6/17/2020	H/C Housecalls Med Physical Th
Registered Nurse	2438	6/30/2020	TWC Labor & Delivery Recov Rm
Licensed Vocational Nurse, CHS	3438	6/30/2020	CHS Corr Hlth Svs-Robertson
Licensed Vocational Nurse, CHS	3438	6/30/2020	CHS Corr Hlth Svs-Robertson
Licensed Vocational Nurse, HPN	3404	7/3/2020	HPN Internal Medicine
Care Coordinator-LVN	2445	7/3/2020	HPN Referral & Scheduling
Admitting Representative I	5550	7/7/2020	ADS Admissions
Registered Nurse	2438	7/8/2020	MSN A3 Oncology
Registered Nurse	2438	7/10/2020	TWC Centralized Support Svcs
Nurse Aide I	9434	7/10/2020	CCS Sitters
Registered Nurse	2438	7/22/2020	CCS C5 PCU/Tele
Network/Telephone Technician	5768	7/24/2020	ISS Telecommunications
Specialty Technician	3425	8/14/2020	CS Cardiac Cath Lab
Nurse Aide I	9434	8/14/2020	CCS Sitters
Cert Reg Nurse Anesthetist	2598	8/17/2020	
Advanced Registered Technician	3815	8/24/2020	PHM Pharmacy - Main
Registered Nurse	2438	8/26/2020	CCS A 5 Observation Unit
Nurse Aide I	9434	8/27/2020	CCS Sitters
Registered Nurse	2438	9/4/2020	MSN P7 Med Surg Tele
CV Sonographer I	3677	9/8/2020	CS - Non Invasive Cardiology
Nurse Aide I	9434	9/8/2020	CCS C3 PCU/Tele
Biller	5111	9/11/2020	BSN Business Services Mngmnt
Irrigation Technician	9160	9/15/2020	GRD Grounds
Specialty Technician	3425	9/18/2020	SRS OR - Recovery Room PACU
Fitness Sales Associate	4115	9/21/2020	P&W Hendrick Health Club
Network/Telephone Technician	5768	9/22/2020	ISS Telecommunications
Cashier/Payment Poster	5109	9/23/2020	BSN Business Services Mngmnt

Job Title	Job Code	Date Posted	Department Code
Cashier/Payment Poster	5109	9/23/2020	BSN Business Services Mngmnt
Housecalls Pool RN	2448	9/30/2020	H/C Housecalls Med Skilled Nsg
Registered Nurse	2438	10/5/2020	HCR Nursing Unit Rehab
Peritoneal (PD) RN	2415	10/6/2020	Hendrick Dialysis Center
Manager, Risk Management	1310	10/6/2020	ADS Patient Relations
Registered Nurse	2438	10/9/2020	CCS Prof OnBoarding
Transitional Care Pharmacist	2808	10/14/2020	PHM Pharmacy - Main
Pharmacist II	2810	10/15/2020	PHM Pharmacy - Main
Pharmacist II	2810	10/15/2020	PHM Pharmacy - Main
Executive Assistant	5285	10/15/2020	ADM Administration Services
Licensed Vocational Nurse II	3452	10/16/2020	H/C Housecalls Med Skilled Nsg
Retail Specialist I	4100	10/19/2020	VOL First Perk
Nurse Aide I	9434	10/20/2020	P5 - Neuro/Tele
Cert Occupational Therapy Asst	3262	10/29/2020	SS Acute Occupational Therapy
Pharmacist I	2800	10/29/2020	SS Pharmacy
Registered Technician	3805	10/29/2020	SS Pharmacy
Registered Nurse	2438	11/2/2020	SS Critical Care Unit
Blood Bank Technician I	3310	11/5/2020	HRL Blood Bank Donor Center
Nurse Aide Pool	9469	11/6/2020	TWC Centralized Support Svcs
Nurse Aide Pool	9469	11/6/2020	TWC Centralized Support Svcs
Nurse Aide Pool	9469	11/6/2020	TWC Centralized Support Svcs
Nurse Aide Pool	9469	11/6/2020	TWC Centralized Support Svcs
Nurse Aide I	9434	11/11/2020	CCS Critical Care Unit
Registered Nurse	2438	11/11/2020	CCS Prof OnBoarding
Registered Nurse	2438	11/11/2020	CCS Prof OnBoarding
Registered Nurse	2438	11/11/2020	CCS A 5 Observation Unit
Registered Nurse	2438	11/12/2020	MSN P7 Med Surg Tele
Registered Nurse	2438	11/12/2020	MSN P7 Med Surg Tele
Registered Nurse	2438	11/12/2020	SRS OR - Recovery Room PACU
Registered Nurse	2438	11/12/2020	SS PCU Tele
Registered Nurse	2438	11/12/2020	SS Emergency Department
Ultrasound Technologist I	3654	11/19/2020	RAD Radiology Ultrasound
Admitting Representative I	5550	11/19/2020	SS Admissions
Pharmacist I	2800	11/19/2020	SS Pharmacy
Registered Technician	3805	11/19/2020	SS Pharmacy
RN	2441	11/19/2020	SS Radiology-Support
Cert Occupational Ther Asst, Pool	3263	11/19/2020	SS Acute Occupational Therapy
Scheduling Representative I	5055	11/19/2020	SS Admissions
Pharmacist I	2800	11/23/2020	PHM Pharmacy - Main
Registered Technician	3805	11/23/2020	PHM Pharmacy - Main
Access Center Representative I	5066	11/23/2020	HPN Referral & Scheduling

Job Title	Job Code	Date Posted	Department Code
Pharmacist I	2800	11/23/2020	SS Pharmacy
Billor/Collector	5112	11/24/2020	HPN Billing
Coordinator, HMS	4210	11/24/2020	HMS Business Office
Registered Nurse	2438	11/25/2020	SS Critical Care Unit
Registered Nurse	2438	11/27/2020	SS General surgery-Med/Surg
Registered Nurse	2438	11/27/2020	SS Ortho Med Surg
Cert Surgical Technologist II	3461	11/27/2020	SS Operating Room
Cert Surgical Technologist II	3461	11/27/2020	SS Operating Room
Medical Technologist	2305	11/29/2020	SS Pathology Clinical
Medical Technologist	2305	11/29/2020	SS Pathology Clinical
Nurse Aide I	9434	12/1/2020	CCS C6 PCU/Tele
Registered Nurse	2438	12/1/2020	SS Labor & Delivery-Recovery R
Registered Nurse	2438	12/1/2020	SS Labor & Delivery-Recovery R
Registered Nurse	2438	12/1/2020	SS Emergency Department
Nursing Clerk	5405	12/2/2020	SS PCU Tele
ED Specialty Technician	3411	12/2/2020	SS Emergency Department
Registered Nurse	2438	12/3/2020	MSN P6 Surgical Unit
Medical Technologist	2305	12/3/2020	HRL Pathology Clinical
Ultrasound Technologist I	3654	12/7/2020	RAD Radiology Ultrasound
Nurse Aide I	9434	12/11/2020	CS P3/CICU/IMCU
Registered Nurse	2438	12/11/2020	SS Critical Care Unit
Cert Surgical Technologist II	3461	12/11/2020	SS Labor & Delivery-Recovery R
Nurse Aide I	9434	12/15/2020	MSN J8 Ortho
Cert Surgical Technologist II	3461	12/15/2020	SRS OR - Operating Room
Cysto Tech	9418	12/15/2020	SRS OR - Operating Room
Licensed Vocational Nurse, HPN	3404	12/15/2020	HPN Cardiology
Registered Nurse	2438	12/15/2020	SS General surgery-Med/Surg
Physical Therapist, Pool	2263	12/23/2020	ARS Acute Physical Therapy
Registered Nurse	2438	12/23/2020	HCR Nursing Unit Rehab
Registered Nurse	2438	12/29/2020	CS P3/CICU/IMCU
Nurse Aide I, Hospice	9431	12/30/2020	Hospice-Inpatient
Registered Nurse	2438	12/30/2020	CCS C6 PCU/Tele
RN-OR-SS Surgery Center	2452	1/12/2021	SS Surgery Center
Medical Technologist	2305	1/14/2021	HRL Blood Bank Transfusion
Specialty Technician	3425	1/21/2021	SRS OR - PAT & OR Scheduling
Maternal Fetal QAPI Coordinator	2577	1/21/2021	PIM Chest Pain/Stroke
Cardiovascular QAPI Coordinator	2576	1/21/2021	PIM Chest Pain/Stroke
Financial Counselor	5117	1/22/2021	SS Admissions
Clinical Therapist I	3275	1/25/2021	SS Respiratory Therapy
Clinical Therapist I	3275	1/25/2021	SS Respiratory Therapy
Clinical Therapist I	3275	1/25/2021	SS Respiratory Therapy

Job Title	Job Code	Date Posted	Department Code
Cert Anesthesiologist Assistant	2597	1/25/2021	Anesthesia-MD & CRNA Services
Licensed Vocational Nurse, HPN	3404	1/28/2021	HPN Cedar Mall
Registered Nurse-Cath Lab	2400	1/28/2021	SS Cardiac Cath Lab
Registered Nurse	2438	1/29/2021	MSN P6 Surgical Unit
Registered Nurse	2438	1/29/2021	SRS OR - Operating Room
Medical Technologist	2305	1/29/2021	SS Pathology Clinical
Registered Nurse	2438	1/29/2021	SS Ortho Med Surg
Nurse Aide I	9434	2/4/2021	CCS A 5 Observation Unit
Biller/Collector	5112	2/5/2021	BSN Business Services Mngmnt
Biller/Collector	5112	2/5/2021	BSN Business Services Mngmnt
Groundskeeper	8005	2/5/2021	GRD Grounds
Patient Care Technician	9460	2/5/2021	CCS A 5 Observation Unit
Peritoneal (PD) RN	2415	2/8/2021	Hendrick Dialysis Center
Registered Nurse	2438	2/12/2021	MSN P6 Surgical Unit
Nursing Clerk	5405	2/12/2021	TWC Trauma Center
Registered Nurse	2438	2/12/2021	MSN Prof OnBoarding
Nurse Aide I	9434	2/12/2021	CCS C5 PCU/Tele
RN-TMSC Float	2459	2/12/2021	MSC TX Midwest Surgery Center
RN-TMSC Float	2459	2/12/2021	MSC TX Midwest Surgery Center
CT Scan Technologist I	3625	2/22/2021	RAD Radiology CT Scanner
Registered Technician	3805	2/25/2021	PHM Pharmacy - Main
Registered Technician	3805	2/25/2021	PHM Pharmacy - Main
Registered Technician	3805	2/25/2021	PHM Pharmacy - Main
Registered Technician	3805	2/25/2021	PHM Pharmacy - Main
Registered Technician	3805	2/25/2021	PHM Pharmacy - Main
Sterile Compounding Technician	3820	2/25/2021	PHM Pharmacy - Main
Biller/Collector	5112	2/26/2021	BSN Business Services Mngmnt
Registered Nurse	2438	2/26/2021	SS General surgery-Med/Surg
Registered Nurse-Cath Lab	2400	3/2/2021	SS Cardiac Cath Lab
Case Manager	2564	3/3/2021	H/C Housecalls Med Skilled Nsg
Dialysis Coordinator	2525	3/3/2021	CCS Renal Dialysis
Nurse Tech	9460	3/5/2021	CS P3/CICU/IMCU
Nurse Tech	9460	3/5/2021	TWC Labor & Delivery Recov Rm
Medical Technologist	2305	3/5/2021	HRL Pathology Clinical
Nurse Tech	9460	3/5/2021	TWC Mother/Baby
Groundskeeper	8005	3/5/2021	GRD Grounds
Nurse Tech		3/5/2021	SS Critical Care Unit
Patient Placement Nurse II	2446	3/8/2021	TWC Centralized Support Svcs
Diagnostic Technologist I	3606	3/10/2021	SS Radiology-Diagnostic
Admitting Representative I	5550	3/11/2021	SS Admissions
Registered Nurse	2438	3/16/2021	SRS OR - Operating Room

Job Title	Job Code	Date Posted	Department Code
CL Tech II	3600	3/16/2021	SS Cardiac Cath Lab
Licensed Vocational Nurse, CHS	3438	3/17/2021	CHS Corr Hlth Svs-Robertson
Registered Nurse	2438	3/23/2021	CCS C3 PCU/Tele
Registered Nurse	2438	3/23/2021	SS Labor & Delivery-Recovery R
Float Certified Medical Assistant - Hybrid	9809	3/23/2021	MSC TX Midwest Surgery Center
Nursing Clerk	5405	3/24/2021	CCS Critical Care Unit
Nursing Clerk	5405	3/24/2021	CCS Critical Care Unit
Nursing Clerk	5405	3/24/2021	CCS Critical Care Unit
Registered Nurse	2438	3/31/2021	TWC Trauma Center
Nursing Clerk	5405	3/31/2021	SS Emergency Department
Scheduling Representative I	5055	4/7/2021	HPN - Far South Abilene Phys
Nurse Aide I	9434	4/8/2021	MSN P6 Surgical Unit
Linen Svcs Tech	9101	4/8/2021	ENV Linen Distribution
Compliance & Integrity Coordinator	3064	4/9/2021	ADM Corporate Compliance
Clinical Applications Analyst I	3929	4/12/2021	ISS Clinical Informatics
Clinical Applications Analyst I	3929	4/12/2021	ISS Clinical Informatics
Clinical Applications Analyst I	3929	4/12/2021	ISS Clinical Informatics
Clinical Applications Analyst I	3929	4/12/2021	ISS Clinical Informatics
Cert Surgical Technologist II	3461	4/12/2021	SS Operating Room
Licensed Vocational Nurse, CHS	3438	4/14/2021	CHS Corr Hlth Svs-Middleton
Certified Medical Assistant	9807	4/14/2021	HPN Internal Medicine
Registered Nurse (nonAcute)	4438	4/14/2021	HPN Cardiology
Environmental Services Tech I	9151	4/14/2021	ENV Env Services-Main
Licensed Vocational Nurse, HPN	3404	4/15/2021	HPN Southside Clinic
Registered Nurse	2438	4/19/2021	TWC Trauma Center
Nursing Clerk	5405	4/19/2021	TWC Trauma Center
Nurse Aide I	9434	4/20/2021	CCS C6 PCU/Tele
Specialty Technician	3425	4/20/2021	TWC Trauma Center
Specialty Technician	3425	4/20/2021	TWC Trauma Center
Specialty Team Supervisor	2584	4/20/2021	TWC Labor & Delivery Recov Rm
RN, J8 Orthopedics	2438	4/22/2021	MSN J8 Ortho
Registered Nurse	2438	4/22/2021	SRS OR - Operating Room
Registered Nurse	2438	4/22/2021	SRS OR - Recovery Room PACU
Phlebotomist I	3300	4/22/2021	SS Pathology Clinical
Diagnostic Technologist I	3606	4/26/2021	RAD Radiology Diagnostic
Speech-Lang Pathologist-Acute	2215	4/28/2021	SS Acute Speech Therapy
Mid-Level Practitioner	2595	4/30/2021	HPN Cedar Mall
Exercise Physiologist	3500	5/4/2021	SS Cardiac Rehab
Sleep Lab Technician	3285	5/4/2021	RT EEG
Licensed Vocational Nurse, CHS	3438	5/4/2021	CHS Corr Hlth Svs-Middleton
Front Desk Clerk	9200	5/4/2021	FM HMOB League House

Job Title	Job Code	Date Posted	Department Code
Patient Placement Specialist I	5560	5/4/2021	ADS Admissions
Licensed Vocational Nurse, HPN	3404	5/6/2021	HPN Cedar Mall
Registered Nurse (nonAcute)	4438	5/7/2021	SS Cardiac Rehab
Ultrasound Technologist I	3654	5/7/2021	SS Radiology-Ultrasound
Registered Nurse	2438	5/10/2021	CS P3/CICU/IMCU
RN, PACU	2438	5/10/2021	SRS OR - Recovery Room PACU
Registered Nurse	2438	5/10/2021	TWC Mother/Baby
Lead Technician,HRL	3380	5/10/2021	HRL Blood Bank Donor Center
Medical Technologist	2305	5/10/2021	HRL Blood Bank Transfusion
Referral Specialist	5053	5/10/2021	HPN Referral & Scheduling
Transporter I	9456	5/11/2021	ENV-Centralized Transpor
Access Center Representative I	5066	5/11/2021	HPN Referral & Scheduling
Access Center Representative I	5066	5/12/2021	HPN Referral & Scheduling
Business Applications Analyst I	3910	5/12/2021	ISS Information Systems
Specialty Team Supervisor	2584	5/14/2021	SS Operating Room
Assistant Nurse Manager, Nursing	2610	5/14/2021	CCS Critical Care Unit
Diagnostic Technologist I	3606	5/17/2021	RAD Radiology Diagnostic
Licensed Vocational Nurse, HPN	3404	5/17/2021	HPN Cedar Mall
Groundskeeper	8005	5/17/2021	GRD Grounds
Physical Therapist Asst, Pool	3261	5/17/2021	H/C Housecalls Med Physical Th
CT Scan Technologist I	3625	5/17/2021	SS Radiology-CT Scanner
Medical Technologist	2305	5/18/2021	HRL Pathology Clinical
Nursing Clerk	5405	5/18/2021	TWC Neonatal ICU
Service Desk Support Specialist I	3922	5/19/2021	ISS Information Systems
Licensed Vocational Nurse I	3442	5/21/2021	TWC Trauma Center
ED Specialty Technician	3411	5/21/2021	SS Emergency Department
Phlebotomist I	3300	5/21/2021	SS Pathology Clinical
Cert Surgical Technologist II	3461	5/26/2021	TWC Labor & Delivery Recov Rm
Registered Nurse	2438	5/26/2021	TWC Neonatal ICU
Service Excellence Manager	2071	5/26/2021	ADS Patient Relations
Phlebotomist I	3300	5/28/2021	CHS Corr Hlth Svs-Middleton
Paramedic	3497	5/28/2021	TWC Trauma Center
RN, Pre Op - HMC South	2435	5/28/2021	SS Pre-Op
RN, Pre Op - HMC South	2435	5/28/2021	SS Pre-Op

Reference	Description
Attachment 3	COPA Meeting Minutes

**MINUTES
BOARD OF TRUSTEES
HENDRICK HEALTH
APRIL 1, 2021**

The names of those in attendance are underlined.

<u>Cathy Ashby</u>	<u>Joe Melson</u>
<u>Leigh Black</u>	<u>David Morris</u>
<u>Richard Darden</u>	<u>Shannon Nix</u>
<u>Ron Fogle</u>	<u>Janet O'Dell</u>
<u>Scott Hibbs</u>	<u>Larry Smith, Chair</u>
<u>Diane Leggett</u>	<u>Lanny Vinson</u>
<u>Randy Lloyd</u>	<u>Rick Waldraff</u>
	<u>Paul Waldrop</u>

Also present: Brad Holland, Norm Archibald, Krista Baty, Gary Binkley, D.O., David Evans, America Farrell, Susan Greenwood, Mike Hart, Stephen Lowry, M.D., Mike Murphy, Joe Pearson, David Stephenson, Susan Wade, Jeremy Walker, and Pam Light.

PRESENTATION: INFORMATION TECHNOLOGY UPDATES

[REDACTED]

[REDACTED]

[REDACTED]

CALL TO ORDER

Mr. Smith called the meeting to order at 11:54 a.m. and acknowledged a quorum was present. He gave the invocation.

MINUTES

Upon motion by Ron Fogle and second by Paul Waldrop, minutes of the February 4, 2021 and February 22, 2021 meeting were approved as presented.

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BOARD OF TRUSTEES
HENDRICK HEALTH
APRIL 1, 2021
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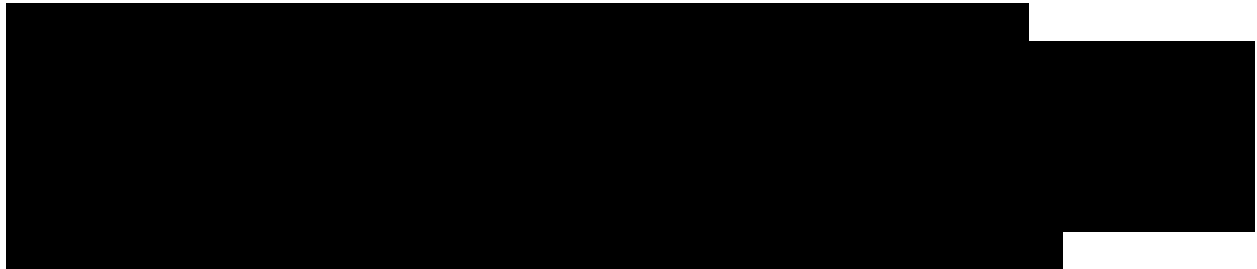


PROJECT TT UPDATE

COPA Update

Ms. Farrell provided an update on the COPA reporting process. All tasks scheduled for completion prior to 100 days post acquisition have been finished, and the majority of the tasks scheduled to be completed after 100 days post acquisition have been completed.

The first report (baseline) was submitted to the Texas Health and Human Services Commission (HHSC) on January 15, 2021. The HHSC returned the report on March 23, 2021, with suggested corrections. Hendrick worked with HHSC to reduce the list of corrections. The second report was submitted in February and no feedback has been received.



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NEXT BOARD MEETINGS

The next called Board of Trustees meeting is Wednesday, April 21, 2021
The next Board of Trustees meeting is Thursday, June 3, 2021.

ADJOURN

There being no further business the meeting was adjourned.

Respectfully submitted,

Diane Leggett, Secretary

Reference	Description
Attachment 4	Directory of Privileged Providers

[This Attachment contains proprietary, competitively sensitive information redacted from the public version.]

FILED UNDER SEAL

