IV. Attachments

Reference	Description	Page
Attachment 1	FY2019 Medicare Cost Report Package (legacy ARMC)	A-002
Attachment 2	Mock Survey (November 2020)	A-105
Attachment 3	Service Line Summary	A-219
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Attachment 6	Directory of Privileged Providers	A-252

Reference	Description
Attachment 1	FY2019 Medicare Cost Report Package (legacy ARMC)

[This Attachment contains proprietary, competitively sensitive information redacted from the public version.]

FILED UNDER SEAL

Reference	Description
Attachment 2	Mock Survey (November 2020)

[This Attachment contains proprietary, competitively sensitive information redacted from the public version.]

FILED UNDER SEAL

Reference	Description
Attachment 3	Service Line Summary

Clinical Service Line	НМС	HMC-S
Anesthesiology	✓	✓
Asthma Care	✓	
Audiology	✓	
Cardiology	✓	✓
Cancer Care	√	
Diabetes Care	✓	✓
Dialysis	√	✓
Ear, nose & throat	√	✓
Emergency Care	✓	✓
Gastroenterology	✓	✓
Health & Fitness Services	✓	✓
Home Health	✓	
Hospice Care	√	
Hospitalist	√	✓
Internal Medicine	✓	✓
Laboratory Services	√	✓
Neurosciences	√	✓
Occupational Health Services	√	
Ophthalmology	✓	✓
Orthopedics	√	✓
Pain Management	√	
Palliative Care	√	✓
Pastoral Care	✓	✓
Pathology	✓	✓
Pediatrics	√	✓
Pharmacy	√	✓
Podiatry	√	✓
Pregnancy & Birth	√	✓
Radiology & Diagnostic Imaging	√	✓
Rehabilitation & Therapy	✓	✓
Sleep Disorder Treatment	√	
Surgery	✓	✓
Transitional Services	✓	
Urology	✓	✓
Women's Health	✓	✓
Wound Care	✓	✓

^{√ -} Service Line Present at Location

Reference	Description
Attachment 4	Listing of Open Positions

Job Title	Job Code	Posted Date	Department Code
Registered Nurse	2438	5/10/2019	CCS C5-PCU
Registered Nurse	2438		CCS C5-PCU
Nurse Aide I, Hospice	9431		Hospice-Inpatient
Registered Nurse	2438		CS Cardiac Cath Lab
Specialty Technician	3425		CS Cardiac Cath Lab
CL Tech IV	3652		CS Cardiac Cath Lab
CL Tech IV	3652		CS Cardiac Cath Lab
CL Tech IV	3652		CS Cardiac Cath Lab
Registered Nurse	2438		CS P3/CICU/IMCU
Specialty Technician	3425		CS P3/CICU/IMCU
Nurse Aide I	9434		CS P3/CICU/IMCU
Specialty Technician	3425		CS - Non Invasive Cardiology
CV Sonographer I	3677		CS - Non Invasive Cardiology
CV Sonographer-Pool	3682		CS - Non Invasive Cardiology
Registered Nurse	2438		CCS Critical Care Unit
Registered Nurse	2438		CCS Critical Care Unit
Nurse Aide I	9434		CCS Critical Care Unit
Patient Care Technician	9460		CCS Critical Care Unit
RN, PROF	2466		TWC Prof OnBoarding-W & C
Registered Nurse	2438		CCS Prof OnBoarding
Registered Nurse	2438		CCS Prof OnBoarding
Registered Nurse	2438		CCS Prof OnBoarding
Registered Nurse	2438		CCS Prof OnBoarding
Registered Nurse	2438		MSN P7 Med Surg Tele
Registered Nurse	2438		MSN P7 Med Surg Tele
Registered Nurse	2438		MSN P7 Med Surg Tele
Registered Nurse	2438		MSN P7 Med Surg Tele
Nurse Aide I	9434		MSN P7 Med Surg Tele
Nurse Aide I	9434		MSN P7 Med Surg Tele
Nurse Aide I	9434		MSN P7 Med Surg Tele
Nurse Aide I	9434		MSN P7 Med Surg Tele
Nurse Aide I	9434		MSN P7 Med Surg Tele
Nurse Aide I	9434		MSN P7 Med Surg Tele
Nurse Aide I	9434		MSN P7 Med Surg Tele
Registered Nurse	2438		CCS C3 Progressive Care
Nurse Aide I	9434		CCS C3 Progressive Care
Nurse Aide I	9434		CCS C3 Progressive Care
Registered Nurse	2438		MSN P6 Surgical Unit
Registered Nurse	2438		MSN P6 Surgical Unit
Registered Nurse	2438		MSN P6 Surgical Unit
Registered Nurse	2438		MSN P6 Surgical Unit
Nurse Aide I	9434		MSN P6 Surgical Unit
Nurse Aide I	9434		MSN P6 Surgical Unit
Registered Nurse	2438	12/30/2020	,
Registered Nurse	2438		CCS C6 Tele
Nurse Aide I	9434		CCS C6 Tele
Registered Nurse	2438		P5 - Neuro/Tele
Registered Nurse	2438		P5 - Neuro/Tele
Nurse Aide I	9434		P5 - Neuro/Tele
Nurse Aide I	9434		P5 - Neuro/Tele
INUISE AIUE I	9434	10/20/2020	rs - Neuro/ rele

Job Title	Job Code	Posted Date	Department Code
Licensed Vocational Nurse I	3441	6/17/2020	MSN J8 Ortho
Nurse Aide I	9434		MSN J8 Ortho
Nurse Aide I	9434		MSN J8 Ortho
Patient Care Tech	9430		MSN J8 Ortho
Registered Nurse	2438		MSN A3/A4 Oncology/Med Surg
Nurse Aide I	9434		MSN A3/A4 Oncology/Med Surg
Registered Nurse	2438		TWC Centralized Support Svcs
Registered Nurse	2438		TWC Centralized Support Svcs
Registered Nurse	2438		TWC Centralized Support Svcs
Central Staffing Specialist	5569		TWC Centralized Support Svcs
Registered Nurse	2438		SRS OR - Operating Room
Registered Nurse	2438		SRS OR - Operating Room
Specialty Technician	3425		SRS OR - Operating Room
Cert Surgical Technologist II	3461		SRS OR - Operating Room
Cert Surgical Technologist II	3461		SRS OR - Operating Room
Cert Surgical Technologist II	3461		SRS OR - Operating Room
Cert Surgical Technologist II	3461		SRS OR - Operating Room
Attendant I	9401		SRS OR - Operating Room
Cysto Tech	9418		SRS OR - Operating Room
Registered Nurse	2438		SRS OR - Recovery Room PACU
Registered Nurse	2438	, .	SRS OR - Recovery Room PACU
Specialty Technician	3425		SRS OR - Recovery Room PACU
Registered Nurse	2438		TWC Labor & Delivery Recov Rm
Registered Nurse	2438		TWC Mother/Baby
Housecalls Pool RN	2438		H/C Housecalls Med Skilled Nsg
Licensed Vocational Nurse II	3452		H/C Housecalls Med Skilled Nsg
Housecalls Pool LVN	3466		H/C Housecalls Med Skilled Nsg
Housecalls Pool LVN	3466		H/C Housecalls Med Skilled Nsg
	2263		H/C Housecalls Med Physical Th
Physical Therapist, Pool	2263		H/C Housecalls Med Physical Th
Physical Therapist, Pool	3260		H/C Housecalls Med Physical Th
Physical Therapist Assistant	2438	, .	
Registered Nurse		, ,	TWC Trauma Center
Nursing Clerk	5405		TWC Trauma Center
Physical Therapist, Pool	2263		ARS Acute Physical Therapy
Fitness Sales Associate	4115		P&W Hendrick Health Club
Kidz Zone Specialist	8405		P&W Hendrick Health Club
Registered Nurse	2438		HCR Nursing Unit Rehab
Registered Nurse	2438		HCR Nursing Unit Rehab
Occupational Therapist, Pool	2233		HCR O/P Occupational Therapy
Technician, HCR	9250		HCR O/P Physical Therapy
Clinical Therapist I	3275		RT Respiratory Therapy
Clinical Therapist I	3275		RT Respiratory Therapy
Blood Bank Technician I	3310		HRL Blood Bank Donor Center
Blood Bank Technician I	3310		HRL Blood Bank Donor Center
Blood Bank Technician I	3310		HRL Blood Bank Donor Center
Medical Technologist	2305		HRL Blood Bank Transfusion
Medical Technologist	2305		HRL Pathology Clinical
Medical Technologist	2305		HRL Pathology Clinical
Medical Technologist	2305		HRL Pathology Clinical
Medical Technologist	2305	1/29/2021	HRL Pathology Clinical

Job Title	Job Code	Posted Date	Department Code
Medical Technologist	2305	1/14/2021	HRL Pathology Clinical
Medical Technologist	2305		HRL Pathology Clinical
Pharmacist I	2800		PHM Pharmacy - Main
Pharmacist II	2810		PHM Pharmacy - Main
Pharmacist II	2810		PHM Pharmacy - Main
Pharmacist II	2810		PHM Pharmacy - Main
Registered Technician	3805		PHM Pharmacy - Main
Registered Technician	3805		PHM Pharmacy - Main
Registered Technician	3805		PHM Pharmacy - Main
Registered Technician	3805		PHM Pharmacy - Main
Registered Technician	3805		PHM Pharmacy - Main
Registered Technician	3805		PHM Pharmacy - Main
Registered Technician	3805		PHM Pharmacy - Main
Advanced Registered Technician	3815		PHM Pharmacy - Main
Sterile Compounding Technician	3820		PHM Pharmacy - Main
Sterile Compounding Technician	3820		PHM Pharmacy - Main
Pharmacist - Student Intern	3840		PHM Pharmacy - Main
Pharmacist - Student Intern	3840		PHM Pharmacy - Main
Pharmacist - Student Intern	3840		PHM Pharmacy - Main
Pharmacist - Student Intern	3840		PHM Pharmacy - Main
Pharmacist - Student Intern	3840		PHM Pharmacy - Main
Pharmacist - Student Intern	3840		PHM Pharmacy - Main
Pharmacist - Student Intern	3840		PHM Pharmacy - Main
CT Scan Technologist I	3625		RAD Radiology CT Scanner
Diagnostic Technologist I	3606		RAD Radiology Diagnostic
Ultrasound Technologist I	3654		RAD Radiology Ultrasound
Ultrasound Technologist I	3654		RAD Radiology Ultrasound
Admitting Representative I	5550		ADS Admissions
Admitting Representative I	5550		ADS Admissions
Licensed Vocational Nurse, CHS	3438		CHS Corr HIth Svs-Robertson
Licensed Vocational Nurse, CHS	3438		CHS Corr HIth Svs-Robertson
Licensed Vocational Nurse, CHS	3438		CHS Corr HIth Svs-Robertson
Licensed Vocational Nurse, CHS	3438		CHS Corr Hlth Svs-Middleton
Medical Records Specialist	5530		CHS Corr Hlth Svs-Middleton
Executive Assistant	5285		ADM Administration Services
Case Manager, Case Mgmt	2561		C/M Case Management
Construction Technician III	6810		FM Construction Management
Retail Specialist I	4100		VOL First Perk
Coder I	5535		HIS Health Information Svs
Certified Coder I	5536		HIS Health Information Svs
Technical Support Spec I	5755		ISS Information Systems
Network/Telephone Technician	5768		ISS Telecommunications
Network/Telephone Technician	5768		ISS Telecommunications
Cert Surgical Technologist,MSC	3447		MSC TX Midwest Surgery Center
Director, Quality	2417		PIM Performance Improvement
Licensed Vocational Nurse, HPN	3404		HPN Southside Clinic
Manager, Operations	2970		HPN Administration
Licensed Vocational Nurse, HPN	3404		HPN Internal Medicine
Certified Medical Assistant	9807		HPN Family Medicine
Licensed Vocational Nurse, HPN	3404		HPN Cardiology
LICENSEA VOCALIONAL INVISE, TIF IN	3404	12/21/2020	THE TA CALCIOIOSY

Job Title	Job Code	Posted Date	Department Code
Licensed Vocational Nurse, HPN	3404	12/15/2020	HPN Cardiology
Licensed Vocational Nurse, HPN	3404		HPN Cardiology
Customer Service Rep II, HMS	5857		HMS Abilene
Nurse Clerk	5405		MSN P6 Surgical Unit
Registered Nurse	2438		MSN Prof OnBoarding
Registered Nurse	2438		MSN Prof OnBoarding
Patient Placement Nurse II	2446		TWC Centralized Support Svcs
Patient Placement Nurse II	2446		TWC Centralized Support Svcs
Scheduling Representative I	5055		HPN Oncology
Cert Reg Nurse Anesthetist	2598		
Cert Reg Nurse Anesthetist	2598		
Nurse Aide I	9434		CCS C5-PCU
Nurse Aide I	9434		CCS C5-PCU
Licensed Vocational Nurse, HPN	3404		HPN - Far South Abilene Phys
Licensed Vocational Nurse, HPN	3404		HPN Family Medicine
Licensed Vocational Nurse, HPN	3404		HPN Cedar Mall
Licensed Vocational Nurse, HPN	3404		HPN Cedar Mall
Licensed Vocational Nurse, HPN	3404		HPN Family Medicine
SPD Supervisor- Educator	3.01		SRS OR - Operating Room
Nurse Aide I	9434		CCS A 5 Observation Unit
Specialty Team Supervisor	2584		SRS Pre-Op
Certified Coder I-HPN	5547		HPN Billing
Transitional Care Pharmacist	2808		PHM Pharmacy - Main
Biller/Collector	5112		BSN Business Services Mngmnt
Biller/Collector	5112		BSN Business Services Mngmnt
Biller/Collector	5112		BSN Business Services Mngmnt
Biller/Collector	5112		BSN Business Services Mngmnt
Cashier/Payment Poster	5109		BSN Business Services Mngmnt
Cashier/Payment Poster	5109		BSN Business Services Mngmnt
Biller/Collector	5112	11/24/2020	-
Admitting Representative I	5550		HRL Pathology Outreach
Specialty Technician	3425		SRS OR - PAT & OR Scheduling
Clinical Informatics Educator	2424		ISS Clinical Informatics
Sr. Coordinator, HMS	4211		HMS Abilene
Lactation Consultant	2289		TWC Lactation Consultant
Groundskeeper	8005		GRD Grounds
Groundskeeper	8005		GRD Grounds
Groundskeeper	8005	, ,	GRD Grounds
Irrigation Technician	9160		GRD Grounds
Environmental Services Tech I	9151		ENV Env Services-Main
Environmental Services Tech I	9151		ENV Env Services-Main
Environmental Services Tech I	9151		ENV Env Services-Main
Environmental Services Tech I	9151		ENV Env Services-Main
Environmental Services Tech I	9151		ENV Env Services-Main
Environmental Services Tech I	9151		ENV Env Services-Main
Environmental Services Tech I	9151		ENV Env Services-Main
Environmental Services Tech I	9151		ENV Env Services-Main
Utilization Review RN	3072		
			C/M Case Management
RN-NOV	2440		H/C Housecalls Med Skilled Nsg
Maternal Fetal QAPI Coordinator	2577	1/21/2021	PIM Chest Pain/Stroke

Job Title	Job Code	Posted Date	Department Code
Mid-Level Practiitioner - IP & Clinic (Non-HPN Clinic)	2603	1/12/2021	HCR Palliative Care
Mid-Level Practitioner	2595	3/4/2020	HPN Gastroenterology
Patient Care Technician	9460	2/17/2021	CCS A 5 Observation Unit
Patient Care Technician	9460	2/5/2021	CCS A 5 Observation Unit
Registered Nurse	2438	5/10/2019	CCS C7 / Med-Tele
Nurse Aide I	9434		CCS C7 / Med-Tele
Nurse Aide I	9434		CCS C7 / Med-Tele
Registered Nurse-BSN	2437		CCS Prof OnBoarding-CCU/P3
Registered Nurse-BSN	2437		CCS Prof OnBoarding-CCU/P3
Nurse Aide I	9434		CCS Sitters
Nurse Aide I	9434		CCS Sitters
Nurse Aide I	9434	12/13/2019	
Nurse Aide I	9434	12/13/2019	
Nurse Aide I	9434	12/13/2019	
Nurse Aide I	9434	, ,	CCS Sitters
Nurse Aide I	9434		CCS Sitters
Nurse Aide I	9434		CCS Sitters
Nursing Clerk		, ,	CCS C7 / Med-Tele
Financial Assistance Rep	5116		HPN Cardiology
Peritoneal (PD) RN	2415		Hendrick Dialysis Center
Registered Nurse - OP Dialysis	2416		Hendrick Dialysis Center
RN-TMSC Float	2459		MSC TX Midwest Surgery Center
RN-TMSC Float	2459		MSC TX Midwest Surgery Center
Education Instructor	2486		TWC Mother/Baby
Manager, Risk Management	1310		ADS Patient Relations
Rehab Specialist I	9442		HCR I/P Physical Therapy
Registered Nurse, Pool	2443		COVID-19
Access Center Representative I	5066		HPN Referral & Scheduling
Access Center Representative I	5066		HPN Referral & Scheduling
Care Coordinator-LVN	2445		HPN Referral & Scheduling
Registered Nurse	2438		CCS A 5 Observation Unit
Registered Nurse	2438		CCS A 5 Observation Unit
Registered Nurse	2438		CCS A 5 Observation Unit
Specialty Team Supervisor	2584	, ,	SRS OR - Recovery Room PACU
Biller	5111		BSN Business Services Mngmnt
Director Med/Tele	1213		TWC Nursing Administration
Certified Medical Assistant	9807		HPN - Far South Abilene Phys
Certified Medical Assistant	9807		HPN - Far South Abilene Phys
Certified Medical Assistant	9807		HPN - Far South Abilene Phys
Certified Medical Assistant	9807		HPN - Far South Abilene Phys
Coder I - Physician Office	5546		HPN - Far South Abilene Phys
Coder I - Physician Office	5546		HPN - Far South Abilene Phys
Scheduling Representative I	5055		HPN - Far South Abilene Phys
Scheduling Representative I	5055		HPN - Far South Abilene Phys
Scheduling Representative I	5055		HPN - Far South Abilene Phys
Scheduling Representative I	5055		HPN - Far South Abilene Phys
Scheduling Representative I	5055		HPN - Far South Abilene Phys
Scheduling Representative I	5055		HPN - Far South Abilene Phys
Licensed Vocational Nurse- HPN	3033		HPN - Far South Abilene Phys
Licensed Vocational Nurse- HPN			HPN - Far South Abilene Phys

Job Title	Job Code	Posted Date	Department Code
Licensed Vocational Nurse- HPN		11/2/2020	HPN - Far South Abilene Phys
Licensed Vocational Nurse- HPN		11/2/2020	HPN - Far South Abilene Phys
Office Manager	2162	2/9/2021	HPN - Far South Abilene Phys
Occupational Therapist- Pool	2233	2/3/2021	SS Acute Occupational Therapy
Physical Therapist- Pool	2263	2/3/2021	SS Acute Physical Therapy
Medical Technologist	2305		SS Pathology Clinical
Medical Technologist	2305		SS Pathology Clinical
Medical Technologist	2305		SS Pathology Clinical
Registered Nurse-Cath Lab	2400		SS Cardiac Cath Lab
Registered Nurse	2438		SS Critical Care Unit
Registered Nurse	2438		SS Critical Care Unit
Registered Nurse	2438		SS Critical Care Unit
Registered Nurse	2438		SS Critical Care Unit
Registered Nurse	2438		SS PCU Tele
Registered Nurse	2438		SS PCU Tele
Nursing Clerk	5405	, ,	SS PCU Tele
Nursing Clerk	5405		SS PCU Tele
Registered Nurse	2438		SS General surgery-Med/Surg
Registered Nurse	2438		SS General surgery-Med/Surg
Registered Nurse	2438		SS General surgery-Med/Surg
Certified Nurse Aide I	9434		SS General surgery-Med/Surg
Registered Nurse	2438		SS Ortho Med Surg
Registered Nurse	2438		SS Ortho Med Surg
Registered Nurse-Surgical Services	2435		SS Operating Room
Registered Nurse - Surgical Services	2435		SS Operating Room
Cert Surgical Technologist II	3461		SS Operating Room
Cert Surgical Technologist II	3461		SS Operating Room
Cert Surgical Technologist II	3461		SS Operating Room
Registered Nurse	2438		SS Labor & Delivery-Recovery R
Registered Nurse	2438		SS Labor & Delivery-Recovery R
Cert Surgical Technologist II	3461		SS Labor & Delivery-Recovery R
Nursing Clerk	5405		SS Labor & Delivery-Recovery R
Registered Nurse	2438		SS Mother/Baby
Registered Nurse	2438		SS Mother/Baby
Registered Nurse	2438		SS Emergency Department
Registered Nurse	2438		SS Emergency Department
ED Specialty Technician	3411		SS Emergency Department
Cert Occupational Therapy Asst	3262		SS Acute Occupational Therapy
Clinical Therapist I	3275		SS Respiratory Therapy
Clinical Therapist I	3275		SS Respiratory Therapy
Clinical Therapist I	3275		SS Respiratory Therapy
Clinical Therapist I	3275		SS Respiratory Therapy
Financial Counselor	5117		SS Admissions
Admitting Representative I	5550		SS Admissions
Admitting Representative I	5550		SS Admissions
Admitting Representative I	5550		SS Admissions
Mechanical Systems Tech II	6316		SS Facility Mgmt-Support
Pharmacist I	2800		Pharmacy-Main
Pharmacist I	2800		Pharmacy-Main
i iidiiiiddat i	2800		Pharmacy-Main

Job Title	Job Code	Posted Date	Department Code
Pharmacist I	2800	11/23/2020	Pharmacy-Main
Registered Technician	3805	11/19/2020	Pharmacy-Main
Registered Technician	3805	10/29/2020	Pharmacy-Main
CT Scan Technologist I	3625	12/22/2020	SS Radiology-CT Scanner
CT Scan Technologist I	3625	1/29/2021	SS Radiology-CT Scanner
CL Tech II	3600	11/26/2020	SS Cardiac Cath Lab
Nurse Aide Pool	9469	11/6/2020	TWC Centralized Support Svcs
Nurse Aide Pool	9469	11/6/2020	TWC Centralized Support Svcs
Nurse Aide Pool	9469	11/6/2020	TWC Centralized Support Svcs
Nurse Aide Pool	9469	11/6/2020	TWC Centralized Support Svcs
Coordinator, HMS	4210	11/24/2020	HMS Business Office
RN	2441	11/19/2020	SS Radiology-Support
Cert Occupational Ther Asst, Pool	3263	11/19/2020	SS Acute Occupational Therapy
Scheduling Representative I	5055	11/19/2020	SS Admissions
Registered Nurse	2438	12/1/2020	SS Neonatal Intensive Care Unit
Lead Medical Technologist	2304	2/12/2021	SS Pathology Clinical
Nursing Clerk	5405	12/2/2020	SS Neonatal Intensive Care Unit
Nursing Clerk	5405	12/2/2020	SS Mother/Baby
Nursing Clerk	5405	12/2/2020	SS Critical Care Unit
RN-OR-SS Surgery Center	2452	1/12/2021	SS Surgery Center
RN-PACU-SS Surgery Center	2453	1/12/2021	SS Surgery Center
CST-SS Surgery Center	3447	2/26/2021	SS Surgery Center
Cert Anethesiologist Assistant	2597	1/25/2021	Anesthesia-MD & CRNA Services
Cardiovascular QAPI Coordinator	2576	1/21/2021	PIM Chest Pain/Stroke
System Assistant Vice President, Foundation	1920	2/1/2021	HMF Foundation

Reference	Description
Attachment 5	COPA Meeting Minutes

MINUTES BOARD OF TRUSTEES HENDRICK HEALTH FEBRUARY 4, 2021

The names of those in attendance are underlined.

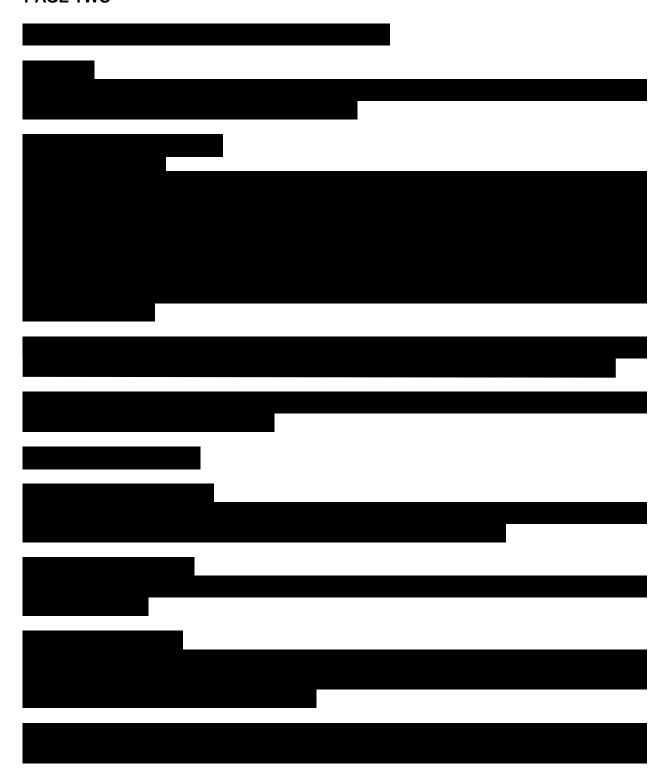
Cathy Ashby	<u>Joe Melson</u>
Leigh Black	<u>David Morris</u>
Richard Darden	Shannon Nix
Ron Fogle	Janet O'Dell
Scott Hibbs	Larry Smith, Chair
Diane Leggett	Lanny Vinson
Randy Lloyd	Rick Waldraff
 _	Paul Waldrop

Also present: Brad Holland, Norm Archibald, Krista Baty, Brian Bessent, Gary Binkley, M.D., Susie Cassle, David Evans, America Farrell, Susan Greenwood, Mike Hart, Stephen Lowry, M.D., Mike Murphy, Joe Pearson, David Stephenson, Susan Wade, Jeremy Walker, Rob Wiley, M.D., and Pam Light.

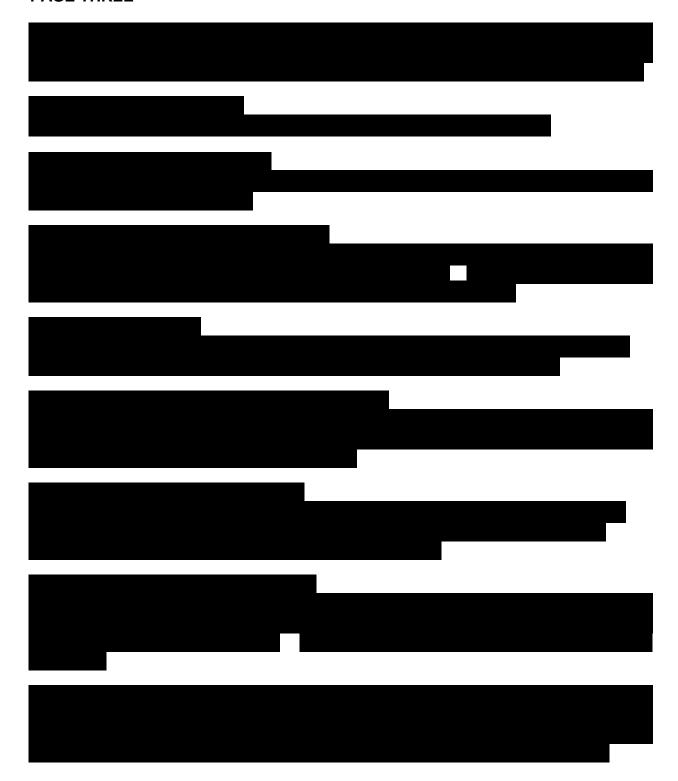
PRESENTATION: STRATEGIC PLAN UPDATE

					net, evaluate	
performance, and Advantage (COPA		Project II	ımplemen	itation and	Certificate	of Public
Advantage (COLA	reporting.					

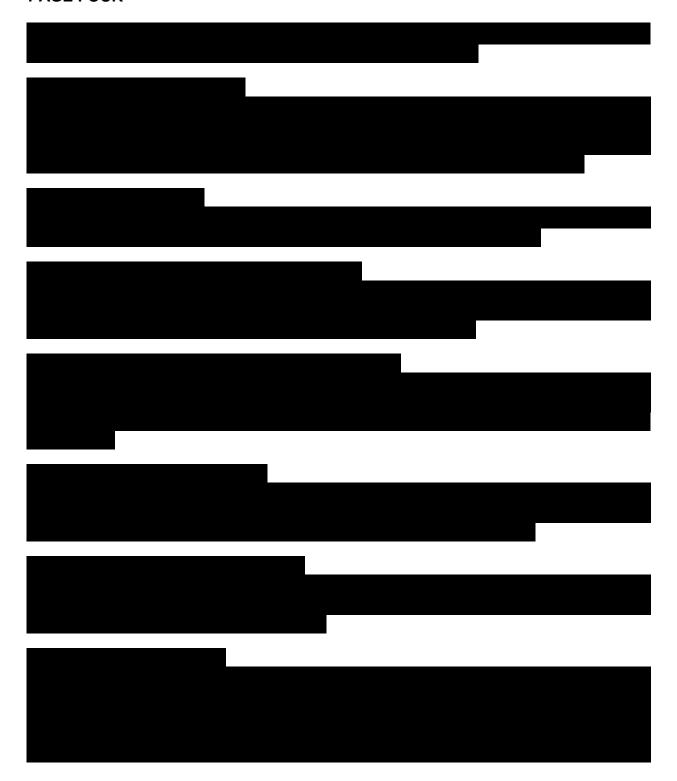
MINUTES BOARD OF TRUSTEES HENDRICK HEALTH FEBRUARY 4, 2021 PAGE TWO



MINUTES BOARD OF TRUSTEES HENDRICK HEALTH FEBRUARY 4, 2021 PAGE THREE



MINUTES BOARD OF TRUSTEES HENDRICK HEALTH FEBRUARY 4, 2021 PAGE FOUR



MINUTES BOARD OF TRUSTEES HENDRICK HEALTH FEBRUARY 4, 2021 PAGE FIVE



MINUTES BOARD OF TRUSTEES HENDRICK HEALTH FEBRUARY 4, 2021 PAGE SIX



MINUTES BOARD OF TRUSTEES HENDRICK HEALTH FEBRUARY 4, 2021 PAGE SEVEN



MINUTES BOARD OF TRUSTEES HENDRICK HEALTH FEBRUARY 4, 2021 PAGE EIGHT



COPA Update

Ms. Farrell reviewed the COPA reporting process. The terms and conditions agreement require reporting in several categories and each category has multiple data elements. Pre-acquisition deficiencies and post-acquisition efficiencies will be addressed.

Hendrick has partnered with Deloitte and Jones Day to prepare the final document(s) for submission to the Texas Health and Human Services Commission (HHSC). The reports are due quarterly and the first report was submitted January 15, 2021 and will serve as a baseline. The next report is due February 28, 2021, for September, October and November.

MINUTES BOARD OF TRUSTEES HENDRICK HEALTH FEBRUARY 4, 2021 PAGE NINE



MINUTES BOARD OF TRUSTEES HENDRICK HEALTH FEBRUARY 4, 2021 PAGE TEN



NEXT BOARD MEETINGS

The next Board of Trustees meeting is Thursday, April 1, 2021.

ADJOURN

There being no further business the meeting was adjourned.

Respectfully submitted,

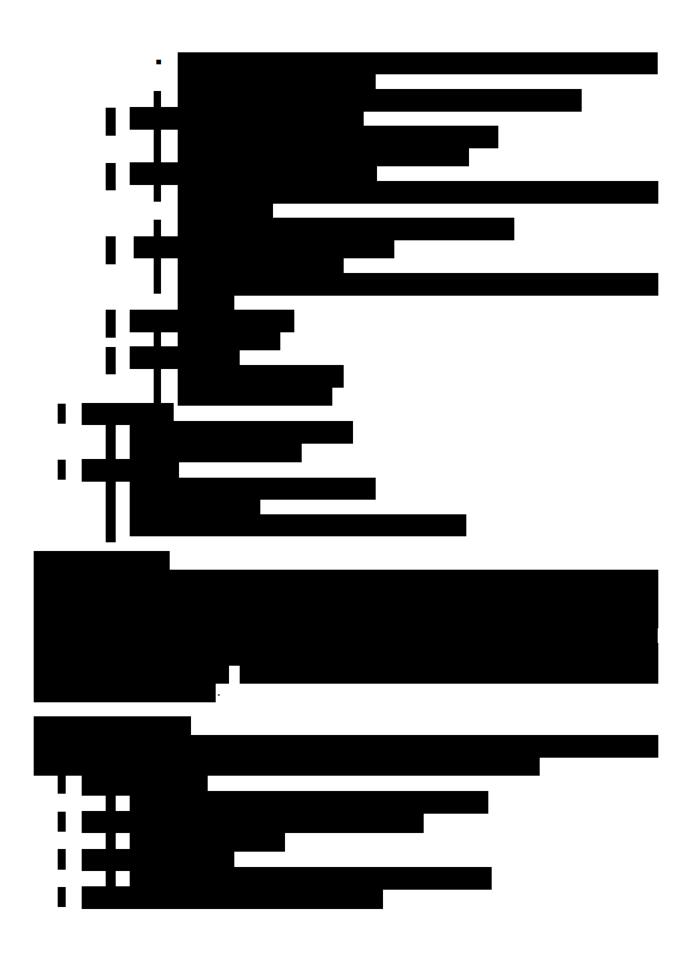
Diane Leggett, Secretary

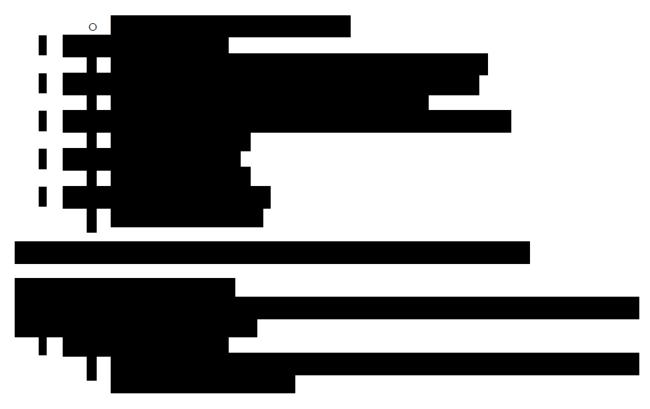
HENDRICK MEDICAL CENTER
MANAGEMENT COUNCIL MEETING MINUTES
JANUARY 28, 2021 8:30 A.M.
VIRTUAL

WELCOME

Brad Holland, President and CEO, welcomed everyone and called the meeting to order at 8:30 a.m.







PROJECT TT AND INTEGRATION UPDATE

America Farrell, Vice President, System Integration, gave an update on Project TT. February 12, 2021 will be the 100 day benchmark since acquisition in October. Continue to close out any remaining tasks from the Project TT Smartsheet. Ms. Farrell will reach out to remaining items to retrieve documentation needed.



ADJOURNMENT

Respectively Submitted,

Susan Wade Vice President SW/tm MINUTES BOARD OF TRUSTEES HENDRICK HEALTH DECEMBER 3, 2020

The names of those in attendance are underlined.

Cathy AshbyJoe MelsonRichard DardenDavid MorrisRon FogleShannon NixScott HibbsJanet O'DellDiane LeggettLarry Smith, ChairRandy LloydLanny Vinson

Paul Waldrop Mike Woodard

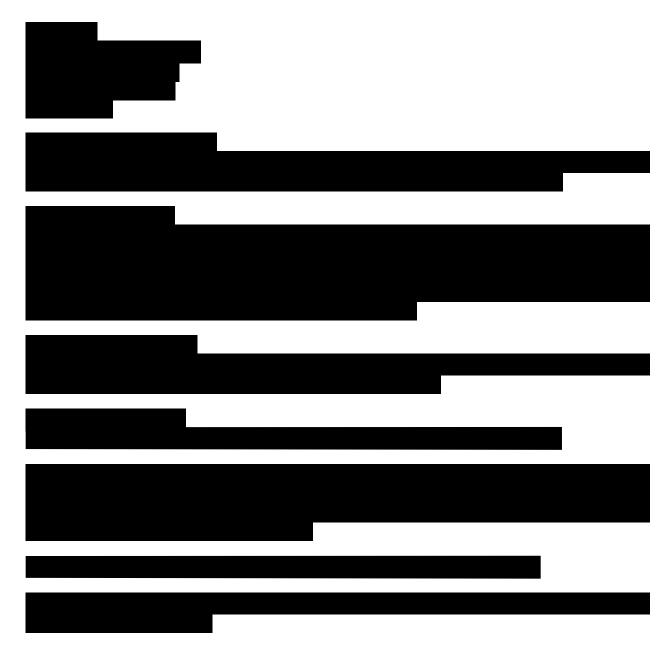
Also present: Brad Holland, Norm Archibald, Krista Baty, Brian Bessent, Gary Binkley, M.D., Susie Cassle, Brett Emmett, David Evans, America Farrell, Susan Greenwood, Mike Hart, Stephen Lowry, M.D., Mike Murphy, Joe Pearson, David Stephenson, Susan Wade, Jeremy Walker, Rob Wiley, M.D., and Pam Light.

CALL TO ORDER

J. V. Martin

Mr. Smith called the meeting to order at 11:35 a.m. and acknowledged a quorum was present. He gave the invocation.





Project TT Capital Spending Update

Mr. Walker updated the committee on capital spending for Project TT. For the months of October and November, \$11,958,652 of the \$32,700,000 budget approved by the Board has been spent leaving a balance of \$20,741,348.



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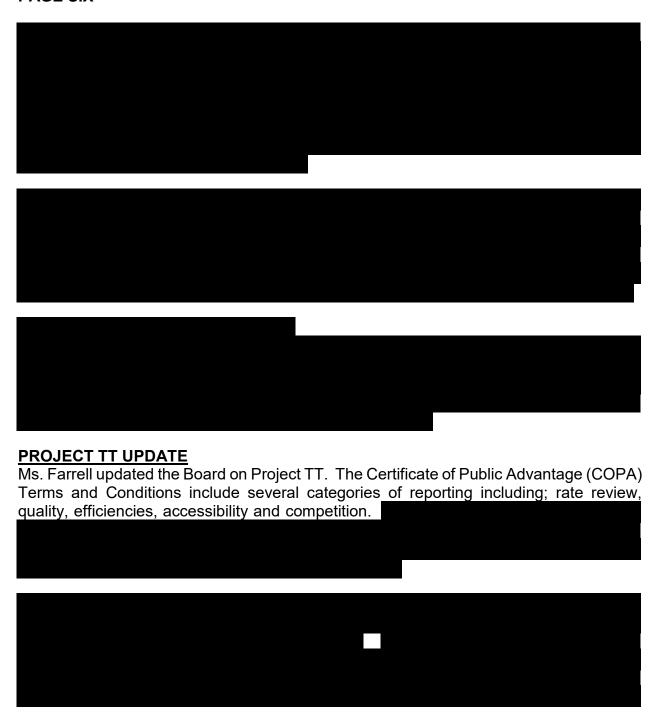
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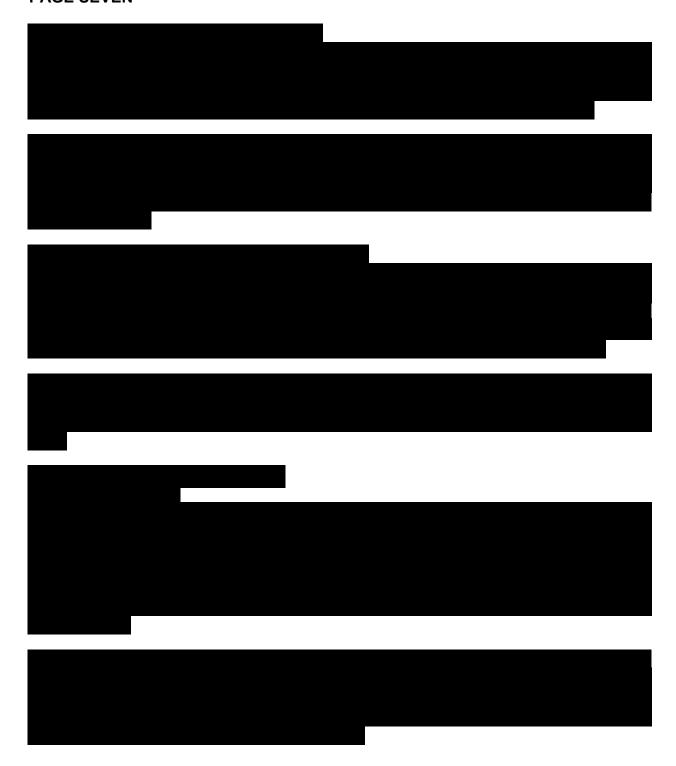
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NEXT BOARD MEETINGS

The next Board of Trustees meeting is Thursday, February 4, 2021.

ADJOURN

There being no further business the meeting was adjourned.

Respectfully submitted,

Janet O'Dell, Secretary

Reference	Description
Attachment 6	Directory of Privileged Providers

[This Attachment contains proprietary, competitively sensitive information redacted from the public version.]

FILED UNDER SEAL