

TEXAS Health and Human Services

# **Doing Business with HHSC Procurement Overview**

## April 13, 2021

Richard D. Ehlert, CTCD, CTCM



## **Course Outline**

- Procurement and Contracting (PCS) Staff
- Maintenance & Construction (M&C) Staff
- Doing Business with the State of Texas
  - Statewide Procurement Program Overview
  - Historically Underutilized Business (HUB) Information
  - What is 'Best Value'?
- Open Market Procurement \$ Thresholds & Requirements
- Solicitation Methods
- M&C FY2022/2023 Project Forecast
- How to Respond to these Opportunities

# Procurement & Contracting Services (PCS) Staff

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# Health & Specialty Care System -Program Mission

## "Providing Texans with high quality and individualized care"



# Doing Business with the State of Texas

Procurement for the State of Texas is overseen by the Comptroller of Public Accounts Statewide Procurement Division\*:

https://comptroller.texas.gov/purchasing/

This website should be used as a resource for you when pursuing state contracted work:

Vendor Resources:

https://comptroller.texas.gov/purchasing/vendor/

Register as a vendor on the Centralized Master Bidders List (CMBL): <u>https://comptroller.texas.gov/purchasing/vendor/cmbl/</u>

Find opportunities for contracts >\$25K: http://www.txsmartbuy.com/sp

\*This website is best utilized using Google Chrome as your web browser



# Doing Business with the State of Texas (cont)

## State of Texas Historically Underutilized Business Program Certification Criteria:

51% or more active ownership in a State of Texas for-profit business

whereas the majority ownership be one or more of the following groups:

- African American
- Hispanic American
- Native American
- Asian American
- American Women
- Service-Disabled Veteran (20% or more service-connected disability)

To pursue HUB certification contact the Texas Comptroller of Public Accounts: <a href="https://comptroller.texas.gov/purchasing/vendor/hub/">https://comptroller.texas.gov/purchasing/vendor/hub/</a>

For procurement opportunities >\$5K, solicitation notices must include HUB's (more information on slides 11 and 12)



## 'Best Value' Standard

- You hear a lot about 'best value' in public procurement. What exactly is 'best value'?
  - Believe it or not, there is a law (statute) that defines it: Texas Gov't Code 2155.074 'Best Value Standard for Purchase of Goods and Services'.



## 'Best Value' Statute §2155.074

'In determining the best value for the state, the purchase price and whether the goods or services meet specifications are the most important considerations. However, the comptroller or other state agency may, subject to Subsection (c) and Section 2155.075, consider other relevant factors, including:

- (1) installation costs;
- (2) life cycle costs;
- (3) the quality and reliability of the goods and services;
- (4) the delivery terms;
- (5) indicators of probable vendor performance under the contract such as past vendor performance, the vendor's financial resources and ability to perform, the vendor's experience or demonstrated capability and responsibility, and the vendor's ability to provide reliable maintenance agreements and support;
- (6) the cost of any employee training associated with a purchase;
- (7) the effect of a purchase on agency productivity;
- (8) the vendor's anticipated economic impact to the state or a subdivision of the state, including potential tax revenue and employment; and
- (9) other factors relevant to determining the best value for the state in the context of a particular purchase.'



Services

## **Open Market \$ Thresholds**

- \$0.00 \$5,000.00
  - Use of the state bidders list (CMBL ) **not required**
  - ONE bid required, as long as the agency purchaser determines the purchase is 'best value'
  - HUB inclusion suggested

#### • \$5,000.01 - \$25,000.00

#### • Use of the state bidders list (CMBL) **required**

- The agency purchaser must send THREE bid notices to CMBL vendors, in the applicable Class/Item code, with at least two of the three being currently active HUB's
- Award to low bidder, unless justifiable reason

#### • \$25,000.01 - UP

- Required notification to all vendors on the CMBL in the applicable Class/Item code
- Minimum posting times (14-21 days); complex solicitations typically 30 days (or can be longer)
- Formal process and statutory requirements apply

### Informal Purchase

Formal Purchase

#### 11

### Spot Purchase



# **Open Market \$ Thresholds (cont)**

### \$100,000 or more

- All solicitations valued at \$100,000 or more MUST require a completed HUB Subcontracting Plan (HSP) when subcontracting is probable
- Requires all Prime respondents to demonstrate evidence of Good Faith Effort (GFE) in developing the plan and must provide opportunity to Historically Underutilized Businesses (HUBs) for all of its subcontracting needs
- Use one of the following GFE methods:
  - ALL subcontractors are certified HUBs
  - HUB utilization meets the stated agency % goal for HUB subcontracting
  - Solicitation GFE requires respondent to notify a minimum of (3) HUBs, and at least (2) minority/women trade organizations or development centers of the subcontracting opportunities, providing (7) working days to respond. In addition, this GFE must provide evidence of the required outreach
  - Mentor-Protégé: Mentor in a state of Texas sponsored agreement may use their protégé as a subcontractor
  - Self Performing Prime respondent will utilize only their internal resources for the performance of the contract, with no subcontracting



# HUB Subcontracting Plan (HSP)

The HSP is evaluated on a Pass/Fail basis – No changes may be made after the proposal submission.

Changes can be made during the execution of the awarded contract, should subcontracting needs/vendors change, however the changes must be approved by HHSC HUB.

## HHS strongly encourages respondent to seek an HSP courtesy review prior to submission to the <u>HHSCHUB@hhs.texas.gov</u> or call 512-406-2570 for assistance

HHS HUB Program:

https://hhs.texas.gov/doing-business-hhs/contracting-hhs/historically-underutilized-business-opportunitiesprogram

Pre-recorded HSP Training:

https://attendee.gotowebinar.com/register/2235999142197410832

*Note: a subcontractor is defined as providing supplies, materials, equipment and/or services in completing a contract (HHS defines a subcontractor as IRS 1099)* 



## **Solicitation Methods**

#### Invitation For Bid (IFB)

- Primarily used for the purchase of Goods
  - When there is a clearly defined specification, such as a part number
  - · Very little ambiguity, if any, about what is expected to be delivered
- Also utilized in <u>Emergency</u> and <u>Proprietary</u> purchases
- Awarded to lowest bid amount
  - As there is little to no ambiguity as to what is expected to be delivered
- Contractor must meet the agency stated minimum qualifications, and demonstrate these minimum qualifications in their bid response
  - Once the defined minimum qualifications are demonstrated, you must consider all bidders equally qualified
- No Negotiation allowed
  - Two Exceptions:
    - Emergency Purchase
    - When there is only one bid response
- Bid Opening Open to the Public
  - Names and all prices are read aloud



#### Request For Proposal (RFP)

- Primarily used for the purchase of Services, a combination of goods and services, or highly complex procurements
- The respondent is required to propose how the goods/services will be delivered
- The evaluation criteria is based upon a combination of factors (example):
  - Pricing 40 pointsQualifications 60 points
- Standardized Qualifications criteria, can vary from solicitation to solicitation:

•	Respondent's Ability to Provide Construction Services and Proposed Team's Relevant Experience	30 points
•	Respondent's Quality and Safety Program	5 points
•	Respondent's Financial Stability and Risk	10 points
•	Respondent's Proposed Methodology	15 points

- Process allows for an 'Interview', also known as an 'Oral Presentation', to clarify vendor's responses and to further evaluate the highest ranked respondents
- · Awarded to the highest ranked respondent once evaluation/interview/oral presentation is completed
- 'Best and Final Offer' (BAFO) and Negotiation IS allowed
- RFP Opening Open to the Public
  - TGC §2269 Construction Names and all prices are read aloud; all others, names only



Request For Qualifications (RFQ)

- Primarily used for the purchase of Professional Services, as defined by Texas Gov't Code §2254.
- The respondent is required to demonstrate their qualifications for the services required.
- Standardized Qualifications criteria, can vary from solicitation to solicitation:

•	Respondent's Relevant Experience & Qualifications	60 points
•	Respondent's Methodology	25 points
•	Respondent's Quality Control & Safety Program	15 points

- Process allows for an 'Interview, also known as an 'Oral Presentation' ' to clarify vendor's responses and to further evaluate the highest ranked respondents.
- Awarded to the highest ranked respondent, based upon demonstrated qualifications, once evaluation/interview/oral presentation is completed.
- Negotiation IS allowed
  - This is where the agency negotiates a fee schedule for the project, as you cannot request fees in the initial response
- RFQ Opening Open to the Public
  - Names of respondents only



	IFB	VS.	RFP	VS.	RFQ
	IFB		RFP		RFQ
•	Shorter overall time fran	ne	Longer overall time frame	9	Longer overall time frame
•	Evaluated against specs	/ price	Evaluated against criteria		Evaluated against criteria qualifications only
•	Public Bid Opening – Names & Prices		Public Proposal Opening - Names only		Public Submittal Opening - Names only
•	Technical <u>clarifications</u> of	nly	Interviews/Oral Presenta	ions	Interviews/Oral Presentations
•	No Negotiation Allowed Two exceptions: eme and only one bid ree		BAFO/Negotiation allowe	d	Negotiation allowed
•	Best Value = Low Bid		Best Value = Combo of F & Qualifications, ranked		Best Value = reasonable and customary fee schedule negotiated with 'most qualified'



## Solicitation methods planned for M&C during the FY22/FY23 biennum:

## **Competitive Sealed Proposal / Request for Proposal**

- Single solicitations where drawings are 100% completed
- Includes bundled projects where scope is similar or related
- Includes trade specific Indefinite Delivery Indefinite Quantity (IDIQ) multiple awards

## Construction Manager at Risk (CMR)

- Facility targeted
- Includes bundled projects where scope is similar or related

## Job Order Contracting (JOC)

- to be used for emergencies / unanticipated need
- multiple awards, with one vendor awarded per facility grouping
- RS Means and negotiated pricing



## HHSC M&C Project Forecast

## Tony Hackney, Director, Construction Services



## **HHSC** Maintenance & Construction

The HHSC/Facility Support Services Maintenance and Construction Department (M&C) is the department that oversees the development, procurement and management of deferred maintenance projects on the 24 State Hospitals and State Supported Living Centers across Texas. These facilities represent approximately 9.5 Million square feet of aging buildings that are in a continual need for building system, equipment and environmental upgrades. This is funded through appropriations by the Texas Legislature on a bi-annual basis.

M&C oversees the construction projects on a cradle-to-grave process from gathering and combining of deficiency reports from individual facilities to funding request for Agency to Legislature, to hiring of consultants to develop the projects and finally overseeing the contract for construction.

The recent focus on mental health has allowed us the largest funding the department has ever seen in excess of \$200M the last biennium, excluding funds for the replacement Hospitals which is a separate effort and department within M&C.



# HHSC Maintenance & Construction (cont.)

Our Professional Services consultants are selected through an RFQ process that places emphasis on renovation of existing healthcare buildings. The projects are assigned to match scope and experience, as well as ability to service the contract for construction.

The following projects are what was submitted for approval to the Texas Legislature for funding. While in session now, the funds are not finalized until the bill is forwarded for signature by the Governor.

COVID has impacted our process for project bidding and construction. On-site review of the buildings and systems for bidding that are included in the projects, initially virtual, is now moving to a case by case review for on-site attendance. Initially, construction has seen schedule impacts due to outbreaks, but with vaccination increases and protocols in place we can better manage the project schedule.

Link to website below for viewing procurement opportunities:

https://hhs.texas.gov/doing-business-hhs/contracting-hhs/procurement-opportunities



## FY2022-2023 MAINTENANCE & CONSTRUCTION FORECAST STATE HOSPITALS (SH)

Description	Amount*	Type Contract*
Interior Renovations/Site System and Equip Upgrades	\$3,222,442.38	CMR
Exterior and MEP Upgrades	\$2,368,025.16	RFP
Interior Renovations/Site System and Equip Upgrades	\$422,661.16	RFP
Interior and Exterior Building Reno/MEP Equip Upgrades	\$1,217,455.00	CMR
MEP System and Equip Upgrades	\$302,338.20	RFP
Site Electrical /Roofing/Equip Upgrades	\$922,656.80	RFP
Elec Upgrades/Exterior Building & Site System Upgrades	\$4,516,992.80	CMR
Interior and Exterior Building Upgrades	\$10,829,122.72	CMR
Interior and Exterior Building Renovations	\$15,025,443.00	CMR
Interior and Exterior Building Renovations	\$2,380,779.05	CMR
s Interior and Exterior Building Renovations	\$16,155,345.73	CMR
	Interior Renovations/Site System and Equip Upgrades Exterior and MEP Upgrades Interior Renovations/Site System and Equip Upgrades Interior and Exterior Building Reno/MEP Equip Upgrades MEP System and Equip Upgrades Site Electrical /Roofing/Equip Upgrades Elec Upgrades/Exterior Building & Site System Upgrades Interior and Exterior Building Upgrades Interior and Exterior Building Renovations	Interior Renovations/Site System and Equip Upgrades\$3,222,442.38Exterior and MEP Upgrades\$2,368,025.16Interior Renovations/Site System and Equip Upgrades\$422,661.16Interior and Exterior Building Reno/MEP Equip Upgrades\$1,217,455.00MEP System and Equip Upgrades\$302,338.20Site Electrical /Roofing/Equip Upgrades\$922,656.80Elec Upgrades/Exterior Building & Site System Upgrades\$4,516,992.80Interior and Exterior Building Renovations\$10,829,122.72Interior and Exterior Building Renovations\$15,025,443.00Interior and Exterior Building Renovations\$2,380,779.05

#### **TOTAL Funding**

Health and Human

Services

\$57,363,262.00

\* The amount of funding/type of delivery system is to be finalized when Legislature confirms appropriations



## FY2022-2023 MAINTENANCE & CONSTRUCTION FORECAST STATE SUPPORTED LIVING CENTERS (SSLC)

Health and Human

Services

Facility	Description	Amount *	Type Contract*
Abilene	Interior Renovations/Equip and Fire Sprinkler Upgrades	\$4,985,231.12	CMR
Austin	Equip and Fire Sprinkler Upgrades	\$2,293,888.92	RFP
Brenham	Interior Renovations/Site System and Equip Upgrades	\$6,027,907.70	CMR
Corpus Chr.	Interior Renovations/Site System and Equip Upgrades	\$1,347,919.05	RFP
Denton	MEP System and Equip Upgrades, Foundation renovations	\$866,924.64	RFP
El Paso	Interior Renovations/Roofing and New Construction	\$421,686.46	RFP
Lubbock	Roofing/Equip Upgrades	\$4,940,537.64	CMR
Lufkin	Interior Reno/Elec Upgrades/Ext. site system & Equip Upgrades	\$769,106.98	RFP
Mexia	Mech Equip & Code Reqd Upgrades, Fire Sprinkler Upgrades	\$1,884,329.36	RFP
Richmond	Roofing and Site System Upgrades, and New Construction	\$3,095,823.37	CMR
Rio Grande	MEP Equip Upgrades	\$1,791,542.42	RFP
San Antonio	Exterior Site System Upgrades	\$5,394,938.62	RFP
San Angelo	Exterior Site system and MEP Upgrades	\$2,650,908.72	CMR
	TOTAL Funding	\$36,470,745.00	

\* The amount of funding/type of delivery system is to be finalized when Legislature confirms appropriations

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# How to respond to these opportunities

- **REGISTER** on the CMBL so that you receive notice of informal and formal solicitation opportunities, and to be considered for spot purchases
- **READ** every requirement specified in the solicitation document
- **ASK,** in the specified manner, the single point of contact (the agency purchaser) about any questions you may have or clarifications you may need
- CONSIDER your time, effort, and resources to determine if the goods and/or services are something
  you can provide, as specified, in the manner and time prescribed
- BE COMPETITIVE
- **BE RESPONSIVE** 
  - Meaning you have submitted your bid, proposal, or submittal on time and with all of the required documentation specified by the agency in the solicitation document
- BE RESPONSIBLE
  - Meaning once you are approached for award, you are ready, willing, and able to perform